



FINANCIAL STATEMENTS WITH INDEPENDENT AUDITOR'S REPORT

For the Year Ended December 31, 2018

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December 31, 2018

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INDEPENDENT AUDITOR'S REPORT

To the Town Board Town of Cottage Grove Cottage Grove, Wisconsin

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Cottage Grove, Wisconsin, as of and for the year ended December 31, 2018, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Cottage Grove, Wisconsin, as of December 31, 2018, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, and Wisconsin Retirement System schedules on pages iii through ix and pages 31 through 33 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Cottage Grove, Wisconsin's basic financial statements. The supplementary information as listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The Detailed Schedule of Revenues and Expenditures are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

Johnson Block & Company, Inc.

Johnson Block & Company, Inc. Certified Public Accountants April 5, 2019

MANAGEMENT'S DISCUSSION AND ANALYSIS

MANAGEMENT'S DISCUSSION AND ANALYSIS December 31, 2018

The Town of Cottage Grove's discussion and analysis provides an overview of the Town's financial activities for the fiscal year ended December 31, 2018. Since the information is designed to focus on the current year's activities, resulting changes, and currently known facts, it should be read in conjunction with the Town's financial statements.

FINANCIAL HIGHLIGHTS

- The Town's net position was \$66,387 higher as a result of this year's operations. Unrestricted net position was \$1,586,124 at December 31, 2018, an increase of \$36,516 or 2.36 percent more from last year.
- Unassigned general fund reported a surplus this year of \$188,212, increasing the fund balance to \$949,664. As of December 31, 2018, the fund was 28.28 percent of budgeted 2019 general fund expenditures.
- The Town's net cost of all governmental activities this year was \$1,595,121, a 12.08 percent increase from last year.
- The Town was awarded a \$2,000 donation from Hydrite Chemical Co. for the use of Emergency Government. The committee used \$1,365 to purchase a television and cellular boosters for the emergency government room located in the Emergency Service Building.
- The Town approved using \$63,613 of the ESB Property Repair Fund to repave the parking lot at the emergency service building.
- In 2017, the Town approved the Fire Department using proceeds of the fire protection contract with the Town of Pleasant Springs to fund replacement of self-contained breathing apparatus and equipment. In 2018, \$190,158 of the fund was used to purchase the equipment.
- Net Capital Assets were \$7,689,235 at December 31, 2018, an increase of \$9,534 from prior year.
- In 2018, the Town approved a road improvement contract for \$556,241 for improvements to North Star Road. As of December 31, 2018, the Town has spent \$42,435 in engineering costs.
- The Town had \$326,802 in bonds and notes outstanding resulting mainly from road maintenance projects, the purchase of a John Deere Loader and Kubota Tractor.

OVERVIEW OF FINANCIAL STATEMENTS

This annual report consists of two parts: management's discussion and analysis and the basic financial statements. The basic financial statements include a series of financial statements. The Statement of Net Position and the Statement of Activities (pages 1 and 2) provide information about the activities of the Town as a whole and present a longer-term view of the Town's finances. Fund financial statements start on page 3. For governmental activities, these statements tell how these services were financed in the short-term as well as what remains for

MANAGEMENT'S DISCUSSION AND ANALYSIS December 31, 2018

future spending. Fund financial statements also report the Town's operations in more detail than the government-wide statements by providing information about the Town's most significant fund.

These financial statements also include notes that explain some of the information in the financial statements and provide more detail data. The statements are followed by a section of required supplementary information that further explains and supports the information in the financial statements.

GOVERNMENT-WIDE STATEMENTS

The government-wide statements report information about the Town using accrual basis of accounting, which is similar to the accounting used by most private-sector companies. They include all funds with the exception of the fiduciary funds.

The Statement of Net Position includes all of the government's assets and liabilities. All of the current year's revenues and expenses are accounted for in the Statement of Activities regardless of when cash is received or paid. Governmental activities generally are financed through taxes, intergovernmental revenues and other non-exchange revenues

The two government-wide statements report the Town's net position and changes in them. Net Position – the difference between assets and liabilities – is one way to measure the Town's financial health, or financial position. Over time, increases or decreases in the Town's net position are an indicator of whether its financial health is improving or deteriorating.

The Statement of Activities presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the cash flows. Thus, revenue and expenses reported in this statement for some items will only result in cash flows in future fiscal periods.

FUND FINANCIAL STATEMENTS

The fund financial statements provide detailed information about the individual funds – not the Town as a whole. The funds are reported using an accounting method called modified accrual accounting. This method measures cash and all other financial assets that can be readily converted to cash. Governmental fund information helps determine whether there are more or less financial resources that can be spent in the near future to finance the Town's programs.

Major Governmental Funds

General Fund – The Town's ordinary operations are reported in the general fund, which focuses on how money flows into and out of the funds and the balances left at year-end that are available for spending. The general fund statement provides a detailed short-term view of the Town's general government operations and the basic services it provides.

MANAGEMENT'S DISCUSSION AND ANALYSIS December 31, 2018

Non-Major Governmental Funds

Special Revenue Funds:

Cemetery Trust Fund – Specific revenue the Town receives that is restricted to finance Liberty Cemetery.

Fiduciary Funds

The Town is a trustee, or fiduciary, over assets which can only be used for the trust beneficiaries based on the trust arrangement. All of the Town's fiduciary activities are reported in separate Statement of Fiduciary Net Position on page 7. We exclude these activities from the Town's other financial statements because the Town cannot use these assets to finance its operations. The Town is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

FINANCIAL ANALYSIS OF THE TOWN AS A WHOLE

The Town's net position was higher, increasing from \$9,175,453 to \$9,241,840. In contrast, last year net position increased \$237,598. The analysis below focuses on the net position (Table 1) and changes in net position (Table 2) of the Town's governmental activities.

TABLE 1
STATEMENT OF NET POSITION

			Dollar
	2018	2017	Change
Current and Other Assets	\$3,572,354	\$3,643,850	(\$71,496)
Capital Assets	7,689,235	7,679,701	9,534
Restricted Assets	43,446	-	43,446
Total Assets	11,305,035	11,323,551	(18,516)
Deferred Outflows of Resources	79,108	14,292	64,816
Short-term Debt Outstanding	282,362	268,000	14,362
Long-term Debt Outstanding	44,440	66,077	(21,637)
Other Liabilities	160,251	274,673	(114,422)
Total Liabilities	487,053	608,750	(121,697)
Deferred Inflows of Resources	1,655,250	1,553,640	101,610
Net Investment in			
Capital Assets	7,644,795	7,613,624	31,171
Restricted	10,921	12,221	(1,300)
Unrestricted	1,586,124	1,549,608	36,516
Total Net Position	\$9,241,840	\$9,175,453	\$66,387

MANAGEMENT'S DISCUSSION AND ANALYSIS December 31, 2018

Unrestricted net position – the part of net position that can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation or other legal requirements - changed from \$1,549,608 surplus to a \$1,586,124 surplus at the end of this year.

TABLE 2
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

			Dollar
	2018	2017	Change
Revenues			
Program Revenues			
Charges for services	\$550,373	\$595,352	(\$44,979)
Operating grants	265,643	233,109	32,534
General Revenues			
Property taxes	1,553,276	1,557,765	(4,489)
Other taxes	6,512	-	6,512
Intergovernmental	55,676	55,958	(282)
Investment income	38,663	20,370	18,293
Gain (Loss) on disposal of assets	(11,990)	(6,252)	(5,738)
Miscellaneous	19,371	32,939	(13,568)
Total Revenues	\$2,477,524	\$2,489,241	(\$11,717)
Expenses			
General government	\$248,565	\$264,164	(\$15,599)
Public safety	909,223	789,557	119,666
Public works	1,228,242	1,152,634	75,608
Health and human services	7,006	7,002	4
Culture, education and recreation	9,012	27,766	(18,754)
Conservation Development	5,320	6,903	(1,583)
Interest and fiscal charges	3,769	3,617	152
Total Expenses	\$2,411,137	\$2,251,643	\$159,494
Change in Net Position	\$66,387	\$237,598	(\$171,211)
NET POSITION – BEGINNING OF YEAR	\$9,175,453	\$8,937,855	\$237,598
NET POSITION – END OF YEAR	\$9,241,840	\$9,175,453	\$66,387

The Town's total revenue was virtually unchanged (decreasing by .47 percent, \$11,717). The total cost of all programs and services increased by 7.08 percent, \$159,494. With this low growth in expenses, the Town covered this year's costs with revenues. The analysis below separately considers the operations of governmental activities.

MANAGEMENT'S DISCUSSION AND ANALYSIS December 31, 2018

GOVERNMENTAL ACTIVITIES

The cost of all governmental activities this year was \$2,411,137 compared to \$2,251,643 last year. However, as shown in the Statement of Activities on page 2, the amount that taxpayers ultimately financed for these activities through taxes was \$1,595,121 because some of the cost was paid by those who directly benefited from the programs or by other governments and organizations that subsidized certain programs with grants and contributions.

Table 3 presents the cost of each of the Town's programs as well as each program's net cost (total cost less revenues generated by the activities). The net cost shows the financial burden that was placed on the Town's taxpayers by each of these functions.

TABLE 3
GOVERNMENTAL ACTIVITIES

	Total Cost of Services		Net Cost o	of Services
	2018	2017	2018	2017
General Government	\$248,565	\$264,164	\$191,561	\$208,622
Public Safety	909,223	789,557	684,314	559,555
Public Works	1,228,242	1,152,634	700,460	616,505
Health and Human Services	7,006	7,002	6,000	5,931
Culture, Education and Recreation	9,012	27,766	9,012	26,241
Conservation and Development	5,320	6,903	5	2,711
Interest and Fiscal Charges	3,769	3,617	3,769	3,617
	\$2,411,137	\$2,251,643	\$1,595,121	\$1,423,182

GENERAL FUND

The Town's general fund (as presented in the balance sheet on page 3) reported a combined fund balance of \$1,101,633, which is below last year's total of \$1,140,327.

GENERAL FUND BUDGETARY HIGHLIGHTS

The Town Board revised the Town budget to include the following:

- Allocate \$4,693.80 of revenue received in Public Charges for Services to the expenses acquired in the Public Works department to pave Hubred Lane Cul-de-sac.
- Allocate \$268,000 Promissory Note Proceeds to Debt Service Principal Expense due to short term note recorded on the Balance Sheet.

MANAGEMENT'S DISCUSSION AND ANALYSIS December 31, 2018

- The Town had expense of \$75,629.05 to repave the Emergency Service Building driveway, using \$63,613.45 of the ESB Property Repair Funds and splitting the remaining balance with the Village of Cottage Grove and R.G. Huston.
- Distribute \$1,004.93 of the donation received from Hydrite Chemical Co. to purchase a television for the Emergency Government Committee.
- Apply \$190,157.72 of the Pleasant Springs Capital Expense Fund to purchase Air-Paks and Masks for the Fire Department.
- Allocate \$5,860.47 of insurance recoveries for water damage at the old town garage and damage to the Uphoff Road guardrail.

Even with these adjustments, actual revenues were over budgeted revenues by \$39,092 and actual expenses were under budgeted expenses by \$241,118. The most significant variances were:

- Cable television franchise fee revenue was \$37,332 more than budgeted revenue.
- Investment interest income actual revenue was \$27,822 more than budgeted revenue.
- Legal expenses were \$26,872 less than budget. Additional funds were budgeted to revise the Town ordinances with \$6,913 actually spent.
- Fire protection actual expenses were \$71,123 less than budget. \$59,833 of remaining Pleasant Spring expenses were applied towards future capital expenses.
- Emergency building maintenance expenses were \$20,139 less than budget. \$14,000 is to be used for the property repair fund.
- Law Enforcement expenses were \$68,525 less than anticipated expenses.

CAPITAL ASSETS

At the end of 2018, the Town had \$7,689,235 invested in capital assets, including land, buildings, machinery and equipment, and infrastructure. (See Table 4 below.) This amount represents a net increase (including additions and deductions) of \$9,534, or 0.12 percent, over last year.

MANAGEMENT'S DISCUSSION AND ANALYSIS December 31, 2018

TABLE 4
CAPITAL ASSETS

			Dollar
	2018	2017	Change
Land	\$3,700,102	\$3,700,102	\$-
Construction Work-In-Progress	\$42,435	-	\$42,435
Buildings	2,728,857	2,663,806	65,051
Machinery and equipment	2,086,020	1,968,663	117,357
Infrastructure	4,397,669	4,397,669	-
Total Capital Assets	\$12,955,083	\$12,730,240	\$224,843
Less: Accumulated Depreciation	\$5,265,848	\$5,050,539	\$215,309
Net Capital Assets	\$7,689,235	\$7,679,701	\$9,534
This year's additions included: Emergency Service Parking Lot Repave	e (Town Portion)	\$ 35,551	
Air-Paks and Masks (Town Portion)		\$ 71,404	
Kabota Tractor		\$ 16,341	
John Deere Wheel Loader		\$ 89,561	
Garage Salt/Sand Bunker		\$ 29,500	
North Star Road Improvements (Work-I	n-Progress)	\$ 42,435	

The Town's fiscal-year 2019 capital budget calls for it to spend another \$676,141 for Highway Capital Outlay, principally for road improvements to North Star Road, a New Holland Tractor, and mower. The Town has plans to issue additional debt to finance these projects.

INFRASTRUCTURE ASSETS

The Town of Cottage Grove uses the Pavement Surface Evaluation and Rating (PASER) system to evaluate the surface condition of concrete and asphalt streets.

GENERAL OBLIGATION DEBT

At year-end, the Town had \$326,802 in bonds and notes outstanding versus \$334,077 last year – a decrease of 2.18 percent. New debt resulted mainly from road maintenance projects, the purchase of a John Deere Wheel Loader, and a Kabota Tractor. Outstanding debt consists of

MANAGEMENT'S DISCUSSION AND ANALYSIS December 31, 2018

two promissory notes, one is to be paid off in one year and the second is to be paid off in two years.

Other obligations include accrued vacation pay and sick leave. More detailed information about the Town's long-term liabilities is presented in Note 7 to the financial statements.

In accordance with the Wisconsin statutes, total general obligation debt of the Town may not exceed five percent of the equalized value of taxable property within the Town's jurisdiction. The debt limit as of December 31, 2018 was \$21,737,800.

REQUESTS FOR INFORMATION

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the Town's finances and to show the Town's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Town's Treasurer, 4058 County Road N, Cottage Grove, WI 53527.



Statement of Net Position December 31, 2018

ASSETS \$ 1,481,872 Cash and investments \$ 1,789,247 Accounts 35,024 Prepaid items 10,561 Investment in EMS joint venture 255,650 Capital assets 3,700,102 Land 3,700,102 Construction work-in-progress 42,435 Other capital assets, net of accumulated depreciation Net capital assets 3,946,698 Net pension asset 43,446 Total restricted assets 43,446 Total restricted assets 43,446 Total restricted assets 43,446 Total restricted assets 79,108 DEFERRED OUTFLOWS OF RESOURCES Deferred pension outflows 79,108 Accounts payable \$ 116,649 Accounts payable \$ 116,649 Accounted inferest payable 28,2362 Long-term liabilities 282,362 Long-term liabilities 282,362 Long-term liabilities 282,362 Due vim nore than one year 8 Bonds and notes payable 22,218 Com		G	overnmental Activities
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Total restricted assets	Restricted Assets		
Total restricted assets	Net pension asset		43,446
DEFERRED OUTFLOWS OF RESOURCES Deferred pension outflows 79,108 Total Assets and Deferred Outflows of Resources \$ 11,384,143 LIABILITIES \$ 116,649 Accounts payable \$ 116,649 Accrued liabilities and deposits 21,588 Accrued interest payable 282,362 Short-term notes payable 282,362 Long-term liabilities 22,022 Due within one year 22,022 Bonds and notes payable 22,418 Compensated absences 14,557 Total liabilities 487,053 DEFERRED INFLOWS OF RESOURCES 2018 tax levy 1,547,460 Deferred pension inflows 107,790 Total deferred inflows of resources 1,655,250 NET POSITION Net investment in capital assets 7,644,795 Restricted 10,921 Unrestricted 1,586,124 Total net position 9,241,840	Total restricted assets		
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Deferred pension outflows 79,108 Total Assets and Deferred Outflows of Resources \$ 11,384,143 LIABILITIES Accounts payable \$ 116,649 Accrued liabilities and deposits 21,588 Accrued interest payable 2,604 Short-term notes payable 282,362 Long-term liabilities Due within one year Bonds and notes payable 22,022 Compensated absences 4,853 Due in more than one year 22,418 Compensated absences 14,557 Total liabilities 487,053 DEFERRED INFLOWS OF RESOURCES 2018 tax levy 1,547,460 Deferred pension inflows 107,790 Total deferred inflows of resources 1,655,250 NET POSITION Net investment in capital assets 7,644,795 Restricted 10,921 Unrestricted 1,586,124 Total net position 9,241,840			
LIABILITIES \$ 11,384,143 Accounts payable \$ 116,649 Accrued liabilities and deposits 21,588 Accrued interest payable 2,604 Short-term notes payable 282,362 Long-term liabilities 22,022 Due within one year 22,022 Compensated absences 4,853 Due in more than one year 22,418 Compensated absences 14,557 Total liabilities 487,053 DEFERRED INFLOWS OF RESOURCES 2018 tax levy 1,547,460 Deferred pension inflows 107,790 Total deferred inflows of resources 1,655,250 NET POSITION Net investment in capital assets 7,644,795 Restricted 10,921 Unrestricted 1,586,124 Total Liabilities, Deferred Inflows of Resources, and	DEFERRED OUTFLOWS OF RESOURCES		
LIABILITIES Accounts payable \$ 116,649 Accrued liabilities and deposits 21,588 Accrued interest payable 2,604 Short-term notes payable 282,362 Long-term liabilities 2 Due within one year 2 Bonds and notes payable 22,022 Compensated absences 4,853 Due in more than one year 22,418 Compensated absences 14,557 Total liabilities 487,053 DEFERRED INFLOWS OF RESOURCES 2018 tax levy 1,547,460 Deferred pension inflows 107,790 Total deferred inflows of resources 1,655,250 NET POSITION Net investment in capital assets 7,644,795 Restricted 10,921 Unrestricted 1,586,124 Total net position 9,241,840	Deferred pension outflows		79,108
Accounts payable \$ 116,649 Accrued liabilities and deposits 21,588 Accrued interest payable 2,604 Short-term notes payable 282,362 Long-term liabilities 282,362 Due within one year 22,022 Bonds and notes payable 22,022 Compensated absences 4,853 Due in more than one year 22,418 Compensated absences 14,557 Total liabilities 487,053 DEFERRED INFLOWS OF RESOURCES 2018 tax levy 1,547,460 Deferred pension inflows 107,790 Total deferred inflows of resources 1,655,250 NET POSITION Net investment in capital assets 7,644,795 Restricted 10,921 Unrestricted 1,586,124 Total net position 9,241,840	Total Assets and Deferred Outflows of Resources	\$	11,384,143
Accounts payable \$ 116,649 Accrued liabilities and deposits 21,588 Accrued interest payable 2,604 Short-term notes payable 282,362 Long-term liabilities 282,362 Due within one year 22,022 Bonds and notes payable 22,022 Compensated absences 4,853 Due in more than one year 22,418 Compensated absences 14,557 Total liabilities 487,053 DEFERRED INFLOWS OF RESOURCES 2018 tax levy 1,547,460 Deferred pension inflows 107,790 Total deferred inflows of resources 1,655,250 NET POSITION Net investment in capital assets 7,644,795 Restricted 10,921 Unrestricted 1,586,124 Total net position 9,241,840	I IADII ITIES		
Accrued liabilities and deposits 21,588 Accrued interest payable 2,604 Short-term notes payable 282,362 Long-term liabilities 22,022 Due within one year 22,022 Bonds and notes payable 22,418 Compensated absences 14,557 Total liabilities 487,053 DEFERRED INFLOWS OF RESOURCES 2018 tax levy 1,547,460 Deferred pension inflows 107,790 Total deferred inflows of resources 1,655,250 NET POSITION Net investment in capital assets 7,644,795 Restricted 10,921 Unrestricted 1,586,124 Total net position 9,241,840		•	116 640
Accrued interest payable 2,604 Short-term notes payable 282,362 Long-term liabilities 2002 Due within one year 22,022 Bonds and notes payable 22,418 Compensated absences 14,557 Total liabilities 487,053 DEFERRED INFLOWS OF RESOURCES 2018 tax levy 1,547,460 Deferred pension inflows 107,790 Total deferred inflows of resources 1,655,250 NET POSITION Net investment in capital assets 7,644,795 Restricted 10,921 Unrestricted 1,586,124 Total net position 9,241,840		Ф	
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Bonds and notes payable 22,022 Compensated absences 4,853 Due in more than one year 22,418 Bonds and notes payable 22,418 Compensated absences 14,557 Total liabilities 487,053 DEFERRED INFLOWS OF RESOURCES 2018 tax levy 1,547,460 Deferred pension inflows 107,790 Total deferred inflows of resources 1,655,250 NET POSITION Net investment in capital assets 7,644,795 Restricted 10,921 Unrestricted 1,586,124 Total net position 9,241,840 Total Liabilities, Deferred Inflows of Resources, and			
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Due in more than one year 22,418 Bonds and notes payable 22,418 Compensated absences 14,557 Total liabilities 487,053 DEFERRED INFLOWS OF RESOURCES 2018 tax levy 1,547,460 Deferred pension inflows 107,790 Total deferred inflows of resources 1,655,250 NET POSITION Net investment in capital assets 7,644,795 Restricted 10,921 Unrestricted 1,586,124 Total net position 9,241,840 Total Liabilities, Deferred Inflows of Resources, and			
Bonds and notes payable 22,418 Compensated absences 14,557 Total liabilities 487,053 DEFERRED INFLOWS OF RESOURCES 2018 tax levy 1,547,460 Deferred pension inflows 107,790 Total deferred inflows of resources 1,655,250 NET POSITION Net investment in capital assets 7,644,795 Restricted 10,921 Unrestricted 1,586,124 Total net position 9,241,840 Total Liabilities, Deferred Inflows of Resources, and			1,033
Compensated absences 14,557 Total liabilities 487,053 DEFERRED INFLOWS OF RESOURCES 2018 tax levy 1,547,460 Deferred pension inflows 107,790 Total deferred inflows of resources 1,655,250 NET POSITION Net investment in capital assets 7,644,795 Restricted 10,921 Unrestricted 1,586,124 Total net position 9,241,840 Total Liabilities, Deferred Inflows of Resources, and			22 418
Total liabilities 487,053 DEFERRED INFLOWS OF RESOURCES 2018 tax levy 1,547,460 Deferred pension inflows 107,790 Total deferred inflows of resources 1,655,250 NET POSITION Net investment in capital assets 7,644,795 Restricted 10,921 Unrestricted 1,586,124 Total net position 9,241,840 Total Liabilities, Deferred Inflows of Resources, and			
DEFERRED INFLOWS OF RESOURCES 2018 tax levy 1,547,460 Deferred pension inflows 107,790 Total deferred inflows of resources 1,655,250 NET POSITION Net investment in capital assets 7,644,795 Restricted 10,921 Unrestricted 1,586,124 Total net position 9,241,840	-		
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Deferred pension inflows Total deferred inflows of resources 107,790 1,655,250 NET POSITION Net investment in capital assets 7,644,795 Restricted 10,921 Unrestricted 1,586,124 Total net position Total Liabilities, Deferred Inflows of Resources, and			
Total deferred inflows of resources 1,655,250 NET POSITION Net investment in capital assets 7,644,795 Restricted 10,921 Unrestricted 1,586,124 Total net position 7,544,795 1,586,124 Total Liabilities, Deferred Inflows of Resources, and	· · · · · · · · · · · · · · · · · · ·		
NET POSITION Net investment in capital assets 7,644,795 Restricted 10,921 Unrestricted 1,586,124 Total net position 9,241,840 Total Liabilities, Deferred Inflows of Resources, and	-		107,790
Net investment in capital assets Restricted Unrestricted Total net position Total Liabilities, Deferred Inflows of Resources, and 7,644,795 10,921 1,586,124 9,241,840	Total deferred inflows of resources		1,655,250
Net investment in capital assets Restricted Unrestricted Total net position Total Liabilities, Deferred Inflows of Resources, and 7,644,795 10,921 1,586,124 9,241,840	NET POSITION		
Restricted 10,921 Unrestricted 1,586,124 Total net position 9,241,840 Total Liabilities, Deferred Inflows of Resources, and			7 644 705
Unrestricted 1,586,124 Total net position 9,241,840 Total Liabilities, Deferred Inflows of Resources, and	•		
Total net position 9,241,840 Total Liabilities, Deferred Inflows of Resources, and			
Total Liabilities, Deferred Inflows of Resources, and			
	Tour not position		7,271,070
Net Position \$ 11,384,143	Total Liabilities, Deferred Inflows of Resources, and		
	Net Position	\$	11,384,143

See accompanying notes to the basic financial statements.

Statement of Activities For the Year Ended December 31, 2018

				Program	ı Reveni	ue	Re ^c	t (Expense) venue and hanges in et Position
Functions/Programs]	Expenses		narges for Services	G	perating rants and atributions		vernmental Activities
Governmental Activities		_		_	·			
General Government	\$	248,565	\$	57,004	\$	-	\$	(191,561)
Public Safety		909,223		209,578		15,331		(684,314)
Public Works		1,228,242		278,203		249,579		(700,460)
Health and Human Services		7,006		800		206		(6,000)
Culture, Education and Recreation		9,012		-		-		(9,012)
Conservation and Development		5,320		4,788		527		(5)
Interest and Fiscal Charges		3,769		_				(3,769)
Total Governmental Activities	\$	2,411,137	\$	550,373	\$	265,643		(1,595,121)
		eral revenues:						
		roperty taxes, le	evied for	r general nurno	ncec			1,553,276
		operty taxes, Nother taxes	evica ioi	general purpe	,scs			6,512
		ergovernmental	revenue	s not restricted	to spec	ific programs		55,676
		estment income		s not restricted	i to spec	ine programs		38,663
		scellaneous						19,371
		ial item - gain (loss) on	sale of assets				(11,990)
	~	Total general r						1,661,508
		Change in ne						66,387
	Net r	osition - begini	-					9,175,453
	-	osition - ending	•				\$	9,241,840

See accompanying notes to the basic financial statements.

Balance Sheet Governmental Funds December 31, 2018

			Gove	nmajor rnmental Fund		
AGGERTA	Ge	neral Fund	Ceme	etery Fund	Go	Total vernmental Funds
ASSETS	Φ	1 470 710	Ф	2 152	Ф	1 401 070
Cash and Investments	\$	1,478,719	\$	3,153	\$	1,481,872
Receivables:						
Taxes		1,789,247		-		1,789,247
Accounts		35,025		-		35,025
Prepaid Expenses		10,561		-		10,561
Total Assets	\$	3,313,552	\$	3,153	\$	3,316,705
LIABILITIES						
Accounts Payable	\$	116,650	\$	-	\$	116,650
Other Accrued Liabilities		17,571		-		17,571
Driveway Permit Deposits		6,000		-		6,000
Short-Term Notes Payable		282,362				282,362
Total Liabilities		422,583				422,583
DEFERRED INFLOWS OF RESOURCES						
2018 Tax Revenue and Special Charges		1,789,336				1,789,336
FUND BALANCES						
Nonspendable		10,561		-		10,561
Restricted		7,768		3,153		10,921
Committed		13,198		-		13,198
Assigned		120,442		-		120,442
Unassigned		949,664		-		949,664
Total Fund Balances		1,101,633		3,153		1,104,786
Total Liabilities, Deferred Inflows of Resources,		_		_		
and Fund Balances	\$	3,313,552	\$	3,153	\$	3,316,705

Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position December 31, 2018

Total fund balance, governmental funds	\$ 1,104,786
Amounts reported for governmental activities in the statement of net position are different because:	
Some receivables that are not currently available are reported as deferred inflows in the fund financial statements but are recognized as revenue when earned in the government-wide statements.	241,876
The Town's investment in the EMS joint venture is not a financial resource and, therefore, is not reported in the funds.	255,650
Capital assets used in governmental activities are not current financial resources and therefore are not reported in this fund financial statement, but are reported in the governmental activities of the statement of net position.	7,689,235
The net pension asset is not a current financial resource, and is therefore not reported in the fund financial statements.	43,446
Pension deferred outflows of resources and deferred inflows of resources are actuarially determined by the defined benefit pension plan. These items are reflected in the statement of net position and are being amortized with pension expense in the statement of activities. The deferred outflows of resources and deferred inflows of resources are not financial resources or uses and therefore are not reported in the fund statements.	
Deferred outflows of resources	79,108
Deferred inflows of resources	(107,790)
Some liabilities are not due and payable in the current period and are not included in the fund financial statement, but are included in the governmental activities of the statement of net position.	
Compensated absences	(19,410)
Accrued interest Bonds and notes payable	(621) (44,440)
• •	 (++,++0)
Net position of governmental activities in the statement of net position	\$ 9,241,840

Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds For the Year Ended December 31, 2018

		Nonmajor Governmental Fund	
	General Fund	Cemetery Fund	Total Governmental Funds
REVENUES			
Taxes	\$ 1,559,788	\$ -	\$ 1,559,788
Intergovernmental	321,552	-	321,552
Licenses and Permits	81,011	-	81,011
Fines, Forfeitures and Penalties	27,036	-	27,036
Public Charges for Services	242,150	-	242,150
Intergovernmental Charges for Services	167,516	-	167,516
Investment Income	38,284	97	38,381
Miscellaneous Income	41,197		41,197
Total Revenues	2,478,534	97	2,478,631
EXPENDITURES			
Current:			
General Government	239,004	-	239,004
Public Safety	766,187	-	766,187
Public Works	1,196,304	-	1,196,304
Culture, Recreation, and Education	5,641	-	5,641
Health and Human Services	6,206	800	7,006
Conservation and Development	5,320	-	5,320
Capital Outlay	275,859	-	275,859
Debt Service			
Principal Repayment	21,637	-	21,637
Interest Expense	4,070	-	4,070
Total Expenditures	2,520,228	800	2,521,028
Excess (Deficiency) of Revenues Over			
Expenditures	(41,694)	(703)	(42,397)
OTHER FINANCING SOURCES (USES)			
Property Sales	3,000		3,000
Total Other Financing Sources and Uses	3,000		3,000
Net Change in Fund Balances	(38,694)	(703)	(39,397)
Fund Balances - Beginning	1,140,327	3,856	1,144,183
Fund Balances - Ending	\$ 1,101,633	\$ 3,153	\$ 1,104,786

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended December 31, 2018

Net change in fund balances - total governmental funds:	\$	(39,397)
Amounts reported for governmental activities in the statement of activities are different because:		
Receivables not currently available are reported as revenue when collected or currently available in the fund financial statements but are recognized as revenue when earned in the government-wide financial statements. Garbage/recycling and street light fees		7,883
Governmental funds report outlays for capital assets as expenditures because such outlays use current financial resources. In contrast, the statement of activities reports only a portion of the outlay as expense. The outlay is allocated over the assets' estimated useful lives as depreciation expense for the period.		
This is the amount by which capital outlays (\$284,792) were greater than depreciation (\$263,268) in the current period.		21,524
The statement of activities reports the gain or loss on the sale of capital assets as an increase or decrease of net position. This is not reported in the fund financial statements. This amount represents the gain (loss) on the sale/disposal of equipment.	:	(11,990)
The issuance of long-term debt (e.g. bonds, leases) provides current financial resources to governmental funds while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. The issuance of long-term debt increases long-term liabilities on the statement of net position and the repayment of principal on long-term debt reduces long-term liabilities on the statement of net position.		
Principal payments on long-term debt		21,637
Some expenses in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds. Accrued interest on debt Net compensated absences		301 51,568
The proportionate share of the change in net assets related to joint ventures reported in the statement of activities neither provides nor uses current financial resources and is not reported in the fund financial statements.		14,389
Pension expense reported in the governmental funds represents current year required contributions into the defined benefit pension plan. Pension expense in the statement of activities is actuarially determined by the defined benefit pension plan as the difference between the net pension asset from the prior year to the current year, with some adjustments.		
Amount of current year required contributions into the defined benefit pension plan Actuarially determined change in net pension asset between years, with adjustments		15,326 (14,854)
Change in net position of governmental activities	\$	66,387

Statement of Fiduciary Net Position Fiduciary Fund December 31, 2018

	Tax Agency		
ASSETS			
Cash and Investments	\$	4,906,231	
Taxes Receivable		2,372,301	
Total Assets	\$	7,278,532	
LIABILITIES			
Due to Other Governments	\$	7,278,532	
Total Liabilities	\$	7,278,532	

Notes to Financial Statements December 31, 2018

1. Summary of Significant Accounting Policies

The accounting policies of the Town of Cottage Grove, Wisconsin conform to generally accepted accounting principles in the United States of America as applicable to governmental units. The accepted standard-setting body for establishing governmental accounting and financial reporting principles is the Governmental Accounting Standards Board (GASB).

A. Reporting Entity

This report includes all of the funds of the Town of Cottage Grove. The reporting entity for the Town consists of (a) the primary government, (b) organizations for which the primary government is financially accountable, and (c) other organizations for which the nature and significance of their relationship with the primary government are such that their exclusion would cause the reporting entity's financial statements to be misleading or incomplete. Component units are legally separate organizations for which the elected officials of the primary government are financially accountable. The primary government is financially accountable if it appoints a voting majority of the organization's governing body and (1) it is able to impose its will on that organization or (2) there is a potential for the organization to provide specific financial benefits to or burdens on the primary government. The primary government may be financially accountable if an organization is fiscally dependent on the primary government. This report does not contain any component units.

B. Government-Wide and Fund Financial Statements

The statement of net position and statement of activities display information about the reporting government as a whole. They include all funds of the reporting entity except for fiduciary funds. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange revenues.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. The Town does not allocate indirect expenses to functions in the statement of activities. Program revenues include: 1) charges to customers or applicants who purchase, use or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not included among program revenues are reported instead as general revenues. Internally dedicated resources are reported as general revenues rather than as program revenues.

Fund Financial Statements

Fund financial statements of the reporting entity are organized into individual funds, each of which is considered to be a separate accounting entity. Each fund is accounted for by providing a separate set of self-balancing accounts, which constitute its assets, deferred inflows of resources, liabilities, deferred outflows of resources, fund equity, revenues and expenditures.

Notes to Financial Statements December 31, 2018

- 1. Summary of Significant Accounting Policies (Continued)
- **B.** Government-Wide and Fund Financial Statements (Continued)

Funds are organized as major funds or nonmajor funds within the governmental statements. An emphasis is placed on major funds within the governmental and proprietary categories. A fund is considered major if it is the primary operating fund of the Town or meets the following criteria:

- a. Total assets and deferred outflows of resources, liabilities and deferred inflows of resources, revenues, or expenditures/expenses of that individual governmental or enterprise fund are at least 10 percent of the corresponding total for all funds of that category or type and
- b. Total assets and deferred outflows of resources, liabilities and deferred inflows of resources, revenues or expenditures/expenses of the individual governmental fund or enterprise fund are at least 5 percent of the corresponding total for all governmental and enterprise funds combined.
- c. In addition, any other governmental or proprietary fund that the Town believes is particularly important to financial statement users may be reported as a major fund.

The Town reports the following major governmental fund:

<u>General Fund</u> – accounts for the Town's primary operating activities. It is used to account for all financial resources except those required to be accounted for in another fund.

The Town reports the following nonmajor fund:

<u>Special Revenue Funds</u> – used to account for the proceeds of specific revenue sources (other than major capital projects) that is legally restricted to expenditures for specific purposes.

Cemetery Fund – used to account for specific revenue and expenditures that are restricted for Liberty Cemetery.

In addition, the Town reports the following fund type:

<u>Fiduciary fund</u> – used to account for assets held by the Town in a trustee capacity or as an agent for individuals, private organizations, and/or other governmental units. The Town reports its Tax Agency activity in the Fiduciary Fund.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

Measurement focus refers to what is being measured, basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied.

Notes to Financial Statements December 31, 2018

- 1. Summary of Significant Accounting Policies (Continued)
- C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation (Continued)

Government-Wide Financial Statements

The government-wide statement of net position and statement of activities are reported using the economic resources measurement focus and the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used. Revenues, expenses, gains, losses, assets and deferred outflows of resources, and liabilities and deferred inflows of resources resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Property taxes are recognized as revenues in the year for which they are levied. Taxes receivable for the following year are recorded as receivables and deferred inflows. Grants and similar items are recognized as revenue when earned. Unbilled receivables are recorded as revenues when services are provided.

Fund Financial Statements

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded when they are both measurable and available. "Measurable" means the amount of the transaction can be determined. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within sixty days of the end of the current fiscal period. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on long-term debt, claims, judgments, compensated absences, and pension expenditures, which are recorded as a fund liability when expected to be paid with expendable available financial resources.

Property taxes are recorded in the year levied as receivables and deferred inflows of resources. They are recognized as revenues in the succeeding year when services financed by the levy are being provided.

Intergovernmental aids and grants are recognized as revenues in the period the Town is entitled to the resources and the amounts are available. Amounts owed to the Town, which are not available, are recorded as receivables and deferred inflows of resources. Amounts received prior to the entitlement period are also recorded as deferred inflows of resources.

Special assessments are recognized as revenues when they become measurable and available as current assets. Annual installments due in future years are reflected as receivables and deferred inflows of resources.

Revenues susceptible to accrual include property taxes, miscellaneous taxes, public charges for services, special assessments, and interest. Other general revenues such as fines and forfeitures, inspection fees, recreation fees, and miscellaneous revenues are recognized when received in cash or when measurable and available under the criteria described above.

Notes to Financial Statements December 31, 2018

1. Summary of Significant Accounting Policies (Continued)

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation (Continued)

The Town reports deferred inflows of resources on its governmental funds balance sheet. Deferred inflows of resources arise from taxes levied in the current year, which are for subsequent year's operations. For governmental fund financial statements, deferred inflows of resources arise when a potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred inflows of resources also arise when resources are received before the Town has a legal claim to them, as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the Town has a legal claim to the resources, the deferred inflows of resources is removed from the balance sheet and revenue is recognized.

Fiduciary fund financial statements are reported using the economic resources measurement focus and accrual basis of accounting, as described previously in this note.

All Financial Statements

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

D. Assets, Liabilities, and Net Position or Equity

1) Cash and Cash Equivalents/Investments

All deposits of the Town are made in board designated official depositories and are secured as required by State Statute. The Town may designate, as an official depository, any bank or savings association. Also, the Town may establish time deposit accounts such as NOW and SuperNOW accounts, money market accounts, and certificates of deposit.

Investments with remaining maturities at the time of purchase of one year or less are stated at amortized cost which approximates fair value. Investments with a maturity of more than one year at acquisition and non-money market investments are carried at fair value as determined by quoted market prices.

See Footnote 2 for additional information.

2) Taxes Receivable

Property taxes are levied prior to the end of the calendar year and are due and collectible in the following year. Property taxes attach as an enforceable lien as of January 1. The Town's portion of taxes is recorded as a receivable in the general fund. Since Town property taxes are not considered available until January 1 of the year following the levy, they are recorded as deferred inflows in the funds budgeted therefore. Taxes are levied in December on the assessed value as of the prior January 1.

Notes to Financial Statements December 31, 2018

1. Summary of Significant Accounting Policies (Continued)

D. Assets, Liabilities, and Net Position or Equity (Continued)

Property tax calendar – 2018 tax roll

Lien date and levy date	December, 2018
Tax bills mailed	December, 2018
Payment in full, or	January 31, 2019
First installment due	January 31, 2019
Second installment due	July 31, 2019
Personal property taxes in full	January 31, 2019
Tax sale – 2018 delinquent	
	0 1 2021

real estate taxes October, 2021

Delinquent special charges on special assessments are not settled in full by the County. No provision for uncollectible accounts receivable has been made for the Town.

3) Inventories and Prepaid Items

Governmental fund inventory items are charged to expenditure accounts when purchased. Year-end inventory was not significant.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

4) Capital Assets

Government-Wide Statements

In the government-wide financial statements, fixed assets are accounted for as capital assets. Capital assets are defined by the government as assets with an initial cost of more than \$5,000 for general capital assets and \$25,000 for infrastructure assets, and an estimated useful life in excess of 1 year. All capital assets are valued at historical cost or estimated historical cost if actual amounts are unavailable. Donated fixed assets are recorded at their estimated fair value at the date of donation.

Depreciation of all exhaustible capital assets is recorded as an allocated expense in the statement of activities, with accumulated depreciation reflected in the statement of net position. Depreciation is provided over the assets' estimated useful lives using the straight-line method of depreciation. The range of estimated useful lives by type of asset is as follows:

Buildings	40 years
Machinery and Equipment	4-25 years
Infrastructure	25 years

Fund Financial Statements

In the fund financial statements, capital assets used in governmental fund operations are accounted for as capital outlay expenditures of the governmental fund upon acquisition.

Notes to Financial Statements December 31, 2018

- 1. Summary of Significant Accounting Policies (Continued)
- D. Assets, Liabilities, and Net Position or Equity (Continued)

5) Compensated Absences

Under terms of employment, Town employees are granted vacations and sick leave in varying amounts. Only benefits considered to be vested are disclosed in these statements.

All vested vacation and sick leave pay is accrued when incurred in the government-wide financial statements. A liability for these amounts is reported in the governmental funds only if they have matured, for example, as a result of employee resignations and retirements, and are payable with expendable resources. The total sick leave considered to be a long-term liability at December 31, 2018, is \$13,198 and the total vacation pay is \$6,212.

Payments for vacation and sick leave will be made at rates in effect when the benefits are used. Accumulated vacation and sick leave liabilities at December 31, 2018, are determined on the basis of current salary rates and include salary related payments.

6) Deferred Outflows and Inflows of Resources

Deferred outflow of resources represent a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then.

Deferred inflow of resources represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time.

7) Long-Term Obligations

All long-term obligations to be repaid from governmental resources are reported as liabilities in the government-wide statements. The long-term obligations consist primarily of notes payable and accrued compensated absences.

Long-term obligations for governmental funds are not reported as liabilities in the fund financial statements. The face value of debts (plus any premiums) is reported as other financing sources and payments of principal and interest are reported as expenditures.

8) Claims and Judgments

Claims and judgments are recorded as liabilities if all the conditions of Governmental Accounting Standards Board pronouncements are met. Claims and judgments that would normally be liquidated with expendable available financial resources are recorded during the year as expenditures in the governmental funds. If they are not to be liquidated with expendable available financial resources, no liability is recognized in the governmental fund statements. The related expenditure is recognized when the liability is liquidated. Claims and judgments are recorded in the government-wide statements as expenses when the related liabilities are incurred. There were no significant claims or judgments at year-end.

Notes to Financial Statements December 31, 2018

- 1. Summary of Significant Accounting Policies (Continued)
- D. Assets, Liabilities, and Net Position or Equity (Continued)

9) Equity Classifications

Government-Wide Statements

Equity is classified as net position and displayed in three components:

- a. Net investment in capital assets Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.
- b. Restricted net position Consists of net positions with constraints placed on their use either by 1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments or, 2) law through constitutional provisions or enabling legislation.
- c. Unrestricted net position All other net positions that do not meet the definition of "restricted" or "net investment in capital assets."

When both restricted and unrestricted resources are available for use, it is the Town's policy to use restricted resources first, then unrestricted resources as they are needed.

Fund Statements

The following classifications describe the relative strength of the spending constraints placed on the purposes for which resources can be used:

- Non-Spendable includes amounts that are not in a spendable form (such as prepaid expenses) or are required to be maintained intact.
- Restricted includes amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government) through constitutional provisions, or by enabling legislation.
- Committed includes amounts constrained to specific purposes by a government itself, using its
 highest level of decision-making authority; to be reported as committed, amounts cannot be used
 for any other purpose unless the government takes the same highest level action to remove or
 change the constraint.
- Assigned includes amounts a government intends to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority.
- Unassigned includes amounts that are available for any purpose; positive amounts are reported only in the general fund.

Authority to Commit – commitments will only be used for specific purposes pursuant to a formal action of the Town Board. A majority vote is required to approve a commitment and must take place within the fiscal reporting period, no later than December 31st; however, the amount can be determined subsequent to the release of the financial statements. A majority vote will be required to remove or change the specific use of a commitment.

Notes to Financial Statements December 31, 2018

- 1. Summary of Significant Accounting Policies (Continued)
- D. Assets, Liabilities, and Net Position or Equity (Continued)
- 9) Equity Classifications (Continued)

Authority to Assign – the Town Board delegates the Town Clerk and Treasurer to assign amounts to be used for specific purposes. Such assignments cannot exceed the available (spendable, unrestricted, uncommitted) fund balance in any particular fund.

When an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned, or unassigned) amounts are available, it shall be the policy of the Town to consider restricted amounts to have been reduced first. When an expenditure is incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used, it shall be the policy of the Town that committed amounts would be reduced first, followed by assigned amounts and then unassigned amounts.

Minimum unassigned fund balance – the Town will maintain a minimum unassigned fund balance in its General Fund ranging from 20% to 25% of the subsequent year's budgeted expenditures (including other financing uses). This minimum fund balance is to protect against cash flow shortfalls related to timing of projected revenue receipts and to maintain a budget stabilization commitment. As of December 31, 2018, the General Fund unassigned fund balance was 28.28% of budgeted 2019 General Fund expenditures.

10) Pensions

For purposes of measuring the net pension liability (asset), deferred outflows of resources and deferred inflows of resources related to pensions, pension expense, information about the fiduciary net position of the Wisconsin Retirement System (WRS), and additions to/deductions from WRS's fiduciary net position have been determined on the same basis as they are reported for WRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

2. Cash and Investments

At December 31, 2018, the Town's cash and investments consist of the following:

Deposits with Financial Institutions	\$ 6,388,103
Total Cash and Investments	\$ 6,388,103

Cash and investments as of December 31, 2018, are classified in the accompanying financial statements as follows:

Statement of Net Position:	
Cash and Investments	\$ 1,481,872
Fiduciary Funds:	
Cash and Investments	 4,906,231
Total Cash and Investments	\$ 6,388,103

Notes to Financial Statements December 31, 2018

2. Cash and Investments (Continued)

<u>Investments Authorized by Wisconsin Statutes</u>

Investment of Town funds is restricted by State statutes. Available investments are limited to:

- Time deposits in any credit union, bank, savings bank, trust company or savings and loan association.
- Bonds or securities of any county, city, drainage district, technical college district, village, town, or school district of the state.
- Bonds or securities issued or guaranteed by the federal government.
- The local government investment pool.
- Any security maturing in seven years or less and having the highest or second highest rating category of a nationally recognized rating agency.
- Securities of an open-end management investment company or investment trust, subject to various conditions and investment options.
- Repurchase agreements with public depositories, with certain conditions.
- Bonds issued by a local exposition district.
- Bonds issued by a local professional baseball park district.
- Bonds issued by the University of Wisconsin Hospital and Clinics Authority.
- Bond issued by a local football stadium district.
- Bonds issued by a local arts district.
- Bonds issued by the Wisconsin Aerospace Authority.

Also, funds held in a deferred compensation plan, cemetery perpetual care funds or endowment funds, including gifts, where the principal is to be kept intact may be invested under provisions of Section 881.01 of the Wisconsin Statutes (prudent person rule).

The Town has adopted an investment policy which contains the following guidelines for allowable deposits and investments:

Custodial Credit Risk – all financial institutions acting as a depository for the Town must enter into a depository agreement requiring the depository to pledge collateral to secure amounts over and above the guaranteed amounts in the cases of certificates of deposits. Collateral shall be held by a third party.

Credit Risk – the Town will minimize credit risk by diversifying the investment portfolio so that the impact of potential losses from one individual issuer will be minimized.

Interest Rate Risk – the Town will minimize interest rate risk by structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, therefore avoiding the need to sell securities on the open market prior to maturity. The Town will also invest operating funds primarily in shorter-term securities, money markets, mutual funds or similar investment pools and limiting the average maturity of the portfolio.

Notes to Financial Statements December 31, 2018

2. Cash and Investments (Continued)

Custodial Credit Risk

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the Town would not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial risk for investments is the risk that, in the event of failure of the counterparty (e.g. broker-dealer) to a transaction, the Town would not be able to recover the value of its investment of collateral securities that are in the possession of another party.

FDIC Insurance

The insurance coverage of public unit accounts depends upon the type of deposit and the location of the insured depository institution. All time and savings deposits owned by a public unit and held by the public unit's official custodian in an insured depository institution within the State in which the public unit is located are added together and insured up to \$250,000. Separately, all demand deposits owned by a public unit and held by the public unit's official custodian in an insured depository institution within the State in which the public unit is located are added together and insured up to \$250,000. For the purpose of these rules, the term "time and savings deposits" includes NOW accounts and money market deposit accounts but does not include interest bearing demand deposit accounts (which were permitted after July 21, 2011). The term "demand deposits" means both interest-bearing and noninterest-bearing deposits that are payable on demand and for which the depository institution does not reserve the right to require advance notice of an intended withdrawal. The insurance coverage of accounts held by government depositors is different if the depository institution is located outside of the State in which the public unit is located. In that case, all deposits, both time and savings deposits and demand deposits, owned by the public unit and held by the public unit's official custodian are added together and insured up to \$250,000. Time and savings deposits are not insured separately from demand deposits.

Bank accounts and the local government investment pool are also insured by the State Deposit Guarantee Fund in the amount of \$400,000. However, due to the relatively small size of the Guarantee Fund in relationship to the total deposits covered and other legal implications, recovery of material principal losses may be significant to individual organizations.

Fluctuating cash flows during the year due to tax collections, receipt of state aids and/or proceeds from borrowing may have resulted in temporary balances exceeding insured amounts by substantially higher amounts.

The Town maintained insured and collateralized deposits with local banking institutions. As of December 31, 2018, the institutions placed funds which exceeded the FDIC insurance and State Deposit Insurance into demand deposit accounts, Money Market deposit accounts, or both, at other FDIC-insured member institutions. Also, the institutions have purchased guarantee bonds to provide coverage for balances which exceed the FDIC insurance and the State Deposit Guarantee Fund coverage.

The Town's deposits were exposed to custodial credit risk as follows:

Insured by Federal and State Deposit Insurance \$ 5,840,690

Total Deposits with Financial Institutions \$ 5,840,690

Notes to Financial Statements December 31, 2018

3. Deferred Inflows of Resources

All of the receivables on the balance sheet are expected to be collected within one year.

Governmental funds report deferred inflows of resources in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Property taxes levied for the subsequent year are not earned and cannot be used to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred inflows of resources and unearned revenue reported in the governmental funds were as follows:

	<u>Unavailable</u>		 Unearned	 Totals	
Property taxes receivable for subsequent year	\$	-	\$ 1,547,115	\$ 1,547,115	
Managed forest land taxes		-	345	345	
Garbage/recycling fees		241,054	-	241,054	
Street light fees		822	 	 822	
Total Deferred/Unearned Revenue for					
Governmental Funds	\$	241,876	\$ 1,547,460	\$ 1,789,336	

4. Tax Levy Limit

Wisconsin Act 25 imposes a limit on the property tax levies for all Wisconsin cities, villages, towns and counties. Under Wisconsin Act 25 enacted in 2013, a municipality is allowed to increase its levy over the amount levied in the prior year by the percentage increase in equalized value from the net new construction or zero percent. All of the exceptions and modifications to the levy limits that existed under previous lay continue to apply.

In addition, as part of Wisconsin's Act 20 (2013), legislation was passed that further limits future tax levies. If the Town adopts a new fee or a fee increase for covered services such as garbage collection, fire protection, snow plowing, street sweeping, and storm water management (which were partly or wholly funded by property tax levy), the Town must reduce its levy limit in the current year by the amount of the new fee or fee increase, less any previous reductions.

Notes to Financial Statements December 31, 2018

5. Capital Assets

Capital asset activity in the governmental activities for the year ended December 31, 2018, was as follows:

	Balance			Balance
	1/1/18	Additions	Retirements	12/31/18
Governmental Activities				
Non-Depreciable Capital Assets:				
Land	\$ 3,700,102	\$ -	\$ -	\$ 3,700,102
Construction Work-in-Progress		42,435		42,435
Total Non-Depreciable Capital Assets	3,700,102	42,435		3,742,537
Capital Assets Being Depreciated:				
Buildings	2,663,806	65,051	-	2,728,857
Machinery and Equipment	1,968,663	177,306	59,949	2,086,020
Streets	4,397,669	-	-	4,397,669
Total Capital Assets Being Depreciated	9,030,138	242,357	59,949	9,212,546
Total Capital Assets	12,730,240	284,792	59,949	12,955,083
Less: Accumulated Depreciation for				
Buildings	1,178,375	56,000	-	1,234,375
Machinery and Equipment	1,071,339	90,340	47,959	1,113,720
Streets	2,800,825	116,928		2,917,753
Total Accumulated Depreciation	5,050,539	263,268	47,959	5,265,848
Net Capital Assets Being Depreciated	3,979,599	(20,911)	11,990	3,946,698
Total Capital Assets				
Net of Accumulated Depreciation	\$ 7,679,701	\$ 21,524	\$ 11,990	\$ 7,689,235

Depreciation expense was charged to functions as follows:

Governmental Activities	
General Government	\$ 8,457
Public Safety	74,223
Public Works, including infrastructure	177,217
Culture, Recreation and Education	 3,371
Total Governmental Activities Depreciation Expense	\$ 263,268

Notes to Financial Statements December 31, 2018

6. Short-Term Obligations

	Balance 1/1/18	Increases	Decreases	Balance 12/31/18
Short-Term Note dated September 1, 2017, lump sum payment on March 15, 2018, 1.70% interest Short-Term Note dated September 1, 2018, lump sum payment on March 15, 2019,	\$ 268,000	\$ -	\$ 268,000	\$ -
2.85% interest		282,362		282,362
	\$ 268,000	\$282,362	\$268,000	\$ 282,362

Interest expense on the short-term obligation was \$1,984 in 2018.

The purpose of the short-term note is to help finance road construction projects.

7. Long-Term Obligations

Long-term obligations activity for the year ended December 31, 2018, was as follows:

	Beginnning			Ending	Amounts due
	Balance	Increases	Decreases	Balance	within 1 year
Governmental activities:					
Bonds and Notes Payable					
Promissory notes	\$ 66,077	\$ -	\$ 21,637	\$ 44,440	\$ 22,022
Total Bonds and Notes Payable	66,077		21,637	44,440	22,022
Other Liabilities					
Vested Compensated Absences	70,978	5,236	56,804	19,410	4,853
Total Other Liabilities	70,978	5,236	56,804	19,410	4,853
Total Governmental Long-term					
Liabilities	\$ 137,055	\$ 5,236	\$ 78,441	\$ 63,850	\$ 26,875

In accordance with Wisconsin Statutes, total general obligation indebtedness of the Town may not exceed five percent of the equalized value of taxable property within the Town's jurisdiction. The debt limit as of December 31, 2018, was \$21,737,800. Total general obligation debt outstanding at year end was \$44,440.

Notes to Financial Statements December 31, 2018

7. Long-Term Obligations (Continued)

Promissory Notes

Promissory notes are payable from future property tax levies.

Promissory notes at December 31, 2018, consist of the following:

	Date of	Final	Interest	O	riginal	В	alance
Promissory Notes	Issue	Maturity	Rates	Inde	ebtedness	12/	31/2018
2015 Promissory Note	9/15/2015	3/15/2020	1.75%	\$	109,195	\$	44,440
Total Promissory Notes						\$	44,440

Debt service requirements to maturity are as follows:

	(Governmental Activities			
		Promissory Notes			
Years	P	Principal		nterest	
2019	\$	22,022	\$	778	
2020		22,418		393	
Total	\$	44,440	\$	1,171	

Other Debt Information

Estimated payments of compensated absences are not included in the debt service requirement schedules. The compensated absences liability attributable to governmental activities will be liquidated primarily by the General Fund.

8. Operating Lease

Operating Lease as Lessee

In January 2018, the Town of Cottage Grove renewed a three-year operating lease agreement for the use of a facility and additional storage building in order to provide a headquarters for the Dane County Sheriff's Deputies under contract. The Town made payments of \$10,457 in 2018. Future lease payments under the lease agreement are as follows:

Total	\$ 21,387
2020	10,773
2019	\$ 10,614

Notes to Financial Statements December 31, 2018

8. Operating Lease (Continued)

Operating Lease as Lessor

In July 2018, the Town of Cottage Grove renewed a three-year operating lease agreement as Lessor leasing the Town Garage to a third party. The rent revenue for 2018 was \$19,269. Future rent revenue under the lease agreement is as follows:

2019	\$ 19,558
2020	19,851
2021	10,000
Total	\$ 49,409

9. Net Position/Fund Balances

Net position reported on the government-wide statement of net position at December 31, 2018, includes the following:

Net Investment in Capital Assets				
Land		3,700,102		
Construction work-in-progress		42,435		
Other Capital Assets, net of accumulated depreciation		3,946,698		
Less: Long-term debt outstanding		(44,440)		
Total Net Investment in Capital Assets		7,644,795		
Restricted				
Cemetery trust funds		3,153		
Restricted for road maintenance		6,000		
Emergency government		635		
ATC impact fees		1,097		
Trees program		36		
Total Restricted		10,921		
Unrestricted		1,586,124		
Total Governmental Activities Net Position		9,241,840		

Notes to Financial Statements December 31, 2018

9. Net Position/Fund Balances (Continued)

Governmental fund balances as of December 31, 2018, include the following items:

Nonspendable	
Major Fund	
General Fund	
Prepaid items	\$ 10,561
Total	\$ 10,561
Restricted	
Major Fund	
General Fund	
Highway maintenance	\$ 6,000
Emergency government	635
ATC impact fees	1,097
Trees program	 36
Total General Fund	 7,768
Nonmajor Fund	
Special Revenue Fund	
Cemetery Trust Fund	3,153
Total Special Revenue Fund	3,153
Total	\$ 10,921
Committed	
Major Fund	
General Fund	
Sick leave liability	\$ 13,198
-	
Total	\$ 13,198
Assigned	
Major Fund	
General Fund	
EMS Building repair	\$ 6,387
Hydrite	4,076
Welcome sign	13,589
Pleasant Springs Fire expenses	85,557
Future park equipment	10,834
Total	\$ 120,442
Unassigned	
Major Fund	
General Fund	\$ 949,664
Total	\$ 949,664

Notes to Financial Statements December 31, 2018

10. Joint Ventures

The Town of Cottage Grove operates the following services: emergency building maintenance, fire protection, and emergency government with the Village of Cottage Grove.

The fire department and emergency building maintenance are governed by the Joint Fire Protection Committee, which consists of three board members from each municipality. The governing bodies have authority to adopt its own budget and control the financial affairs of the departments. The municipal boards also approve the department budgets. The Town made payments totaling \$288,297 for fire protection and \$109,878 for emergency building maintenance and emergency government in 2018. The Town's portions of fire protection and emergency building maintenance and emergency government payments were 37.55% and 50.00%, respectively. The Town believes that the departments will continue to provide services in the future at similar rates.

Financial information for the emergency services building and fire department as of December 31, 2018, is available at the town hall.

Deer-Grove EMS District

The Town of Cottage Grove and Villages of Cottage Grove and Deerfield jointly operate the local EMS district, which is called the Deer-Grove EMS District. The district adopts its own budget. The three municipalities approve the district's budget as well. Net operating costs including debt service are shared by the three communities based on the ratio of equalized values. The department is governed by the Deer-Grove EMS Commission. The commission consists of one board member from each community as well as a medical director. Town of Cottage Grove representatives are appointed by the Town Chair, subject to approval by the Town Board. The Town made payments to the district in 2018 of \$157,456 for operations. The Town believes that the district will continue to provide services in the future at similar rates.

Financial information of this district as of December 31, 2018, is available directly from the district's office.

The Town's equity interest in the EMS District is equal to its percentage share of participation. The equity interest is reported in the governmental activities column of the government-wide statement of net position. Changes in the equity interest are reported on the statement of activities.

11. Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors and omissions; workers compensation; and health care of its employees. All of these risks are covered through the purchase of commercial insurance, with minimal deductibles. Settled claims have not exceeded the commercial coverage in any of the past three years. There were no significant reductions in coverage compared to the prior year.

Notes to Financial Statements December 31, 2018

12. Commitments and Contingencies

From time to time, the Town is party to various pending claims and legal proceedings. Although the outcome of such matters cannot be forecasted with certainty, it is the opinion of management and the town attorney that the likelihood is remote that any such claims or proceedings will have a material adverse effect on the Town's financial position or results of operations.

The Town has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to requests for reimbursements to the grantor agency for expenditures disallowed under terms of the grants. Management believes such disallowances, if any, would be immaterial.

Funding for the operating budget of the Town comes from many sources, including property taxes, grants and aids from other units of government, user fees, fines and permits, and other miscellaneous revenues. The State of Wisconsin provides a variety of aid and grant programs which benefit the Town. Those aid and grant programs are dependent on continued approval and funding by the Wisconsin governor and legislature, through their budget processes. Any changes made by the State to funding or eligibility of local aid programs could have a significant impact on the future operating results of the Town.

In 2018, the Town approved improvements to North Star Road and has construction contract commitments totaling \$556,241. As of December 31, 2018, \$42,435 of engineering costs were capitalized and presented as construction work-in-progress on the statement of net position.

Additionally, in 2018, the Town approved State/Municipal agreements with the State of Wisconsin for the construction of two new bridges. The Town's portion of the total estimated construction costs for both projects is \$222,407.

13. Defined Benefit Pension Plan

<u>Plan Description.</u> The WRS is a cost-sharing multiple-employer defined benefit pension plan. WRS benefits and other plan provisions are established by Chapter 40 of the Wisconsin Statutes. Benefit terms may only be modified by the legislature. The retirement system is administered by the Wisconsin Department of Employee Trust Funds (ETF). The system provides coverage to all eligible State of Wisconsin, local government and other public employees. All employees, initially employed by a participating WRS employer on or after July 1, 2011, and expected to work at least 1200 hours a year (880 hours for teachers and school district educational support employees) and expected to be employed for at least one year from employee's date of hire are eligible to participate in the WRS.

ETF issues a standalone Comprehensive Annual Financial Report (CAFR), which can be found at http://etf.wi.gov/publications/cafr.htm.

<u>Vesting.</u> For employees beginning participation on or after January 1, 1990, and no longer actively employed on or after April 24, 1998, creditable service in each of five years is required for eligibility for a retirement annuity. Participants employed prior to 1990 and on or after April 24, 1998, and prior to July 1, 2011, are immediately vested. Participants who initially became WRS eligible on or after July 1, 2011, must have five years of creditable service to be vested.

Notes to Financial Statements December 31, 2018

13. Defined Benefit Pension Plan (Continued)

<u>Benefits Provided.</u> Employees who retire at or after age 65 (54 for protective occupations and 62 for elected officials and executive service retirement plan participants, if hired on or before 12/31/2016) are entitled to a retirement benefit based on a formula factor, their final average earnings, and creditable service.

Final average earnings is the average of the participant's three highest annual earnings periods. Creditable service includes current service and prior service for which a participant received earnings and made contributions as required. Creditable service also includes creditable military service. The retirement benefit will be calculated as a money purchase benefit based on the employee's contributions plus matching employer's contributions, with interest, if that benefit is higher than the formula benefit.

Vested participants may retire at or after age 55 (50 for protective occupations) and receive an actuarially-reduced benefit. Participants terminating covered employment prior to eligibility for an annuity may either receive employee-required contributions plus interest as a separation benefit or leave contributions on deposit and defer application until eligible to receive a retirement benefit.

The WRS also provides death and disability benefits for employees.

<u>Post-Retirement Adjustments.</u> The Employee Trust Funds Board may periodically adjust annuity payments from the retirement system based on annual investment performance in accordance with s. 40.27, Wis. Stat. An increase (or decrease) in annuity payments may result when investment gains (losses), together with other actuarial experience factors, create a surplus (shortfall) in the reserves, as determined by the system's consulting actuary. Annuity increases are not based on cost of living or other similar factors. For Core annuities, decreases may be applied only to previously granted increases. By law, Core annuities cannot be reduced to an amount below the original, guaranteed amount (the "floor") set at retirement. The Core and Variable annuity adjustments granted during recent years are as follows:

Year	Core Fund Adjustment	Variable Fund Adjustment
2008	6.6%	0%
2009	(2.1)	(42)
2010	(1.3)	22
2011	(1.2)	11
2012	(7.0)	(7)
2013	(9.6)	9
2014	4.7	25
2015	2.9	2
2016	0.5	(5)
2017	2.0	4

<u>Contributions</u>. Required contributions are determined by an annual actuarial valuation in accordance with Chapter 40 of the Wisconsin Statutes. The employee required contribution is one-half of the actuarially determined contribution rate for general category employees, including teachers, and Executives and Elected Officials. Starting on January 1, 2016, the Executives and Elected Officials category was merged into the General Employee category. Required contributions for protective employees are the same rate as general employees. Employers are required to contribute the remainder of the actuarially determined contribution rate. The employer may not pay the employee required contribution unless provided for by an existing collective bargaining agreement.

Notes to Financial Statements December 31, 2018

13. Defined Benefit Pension Plan (Continued)

During the reporting period, the WRS recognized \$14,291 in contributions from the employer.

Contribution rates as of December 31, 2018, are:

Employee Category	Employee	Employer
General (including teachers,		
executives and elected officials)	6.7%	6.7%
Protective with Social Security	6.7%	10.7%
Protective without Social Security	6.7%	14.9%

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions</u>

At December 31, 2018, the Town reported a liability (asset) of (\$43,446) for its proportionate share of the net pension liability (asset). The net pension liability (asset) was measured as of December 31, 2017, and the total pension liability used to calculate the net pension liability (asset) was determined by an actuarial valuation as of December 31, 2016, rolled forward to December 31, 2017. No material changes in assumptions or benefit terms occurred between the actuarial valuation date and the measurement date. The Town's proportion of the net pension liability (asset) was based on the Town's share of contributions to the pension plan relative to the contributions of all participating employers. At December 31, 2017, the Town's proportion was 0.00146328%, which was an increase of 0.00146328% from its proportion measured as of December 31, 2016.

For the year ended December 31, 2018, the Town recognized pension expense of \$13,291.

At December 31, 2018, the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources		Deferred Inflows of Resources	
Differences between expected and actual experience		55,198	\$	(25,820)
Changes of assumptions		8,584		-
Net difference between projected and actual earnings on pension plan investments		-		(59,712)
Changes in proportion and difference between Employer contributions and proportionate share of contributions		_		(22,258)
Employer contributions subsequent to the measurement date		15,326		-
Total	\$	79,108	\$	(107,790)

Notes to Financial Statements December 31, 2018

13. Defined Benefit Pension Plan (Continued)

\$15,326 reported as deferred outflows of resources related to pension resulting from the Town's contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability (asset) in the year ended December 31, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized in pension expense as follows:

Year Ended December 31:	Net Deferred Outflows (Inflows) of Resources			
2019	\$	(854)		
2020	\$	(5,936)		
2021	\$	(20,453)		
2022	\$	(16,826)		
2023	\$	61		

<u>Actuarial Assumptions.</u> The total pension liability in the December 31, 2017, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Astronial Valuation Data	Dagambar 21 2016
Actuarial Valuation Date:	December 31, 2016
Measurement Date of Net Pension Liability (Asset):	December 31, 2017
Actuarial Cost Method:	Entry Age
Asset Valuation Method:	Fair Market Value
Long-Term Expected Rate of Return:	7.2%
Discount Rate:	7.2%
Salary Increases:	
Inflation	3.2%
Seniority/Merit	0.2% - 5.6%
Mortality:	Wisconsin 2012 Mortality Table
Post-Retirement Adjustments*	2.1%

^{*}No post-retirement adjustment is guaranteed. Actual adjustments are based on recognized investment return, actuarial experience and other factors. 2.1% is the assumed annual adjustment based on the investment return assumption and the post-retirement discount rate.

Actuarial assumptions are based upon an experience study conducted in 2015 using experience from 2012 – 2014. The total pension liability for December 31, 2017, is based upon a roll-forward of the liability calculated from the December 31, 2016, actuarial valuation.

<u>Long-term Expected Return on Plan Assets</u>. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

TOWN OF COTTAGE GROVE Notes to Financial Statements

December 31, 2018

13. Defined Benefit Pension Plan (Continued)

Core Fund Asset Class	Asset Allocation	Long-Term Expected Nominal Rate of Return %	Long-Term Expected Real Rate of Return %
Global Equities	50	8.2	5.3
Fixed Income	24.5	4.2	1.4
Inflation Sensitive Assets	15.5	3.8	1.0
Real Estate	8	6.5	3.6
Private Equity/Debt	8	9.4	6.5
Multi-Asset	4	6.5	3.6
Total Core Fund	110	7.3	4.4
Variable Fund Asset Class			
U.S. Equities	70	7.5	4.6
International Equities	30	7.8	4.9
Total Variable Fund	100	7.9	5.0

New England Pension Consultants Long Term US CPI (Inflation) Forecast: 2.75% Asset Allocations are managed within established ranges; target percentages may differ from actual monthly allocations

<u>Single Discount Rate.</u> A single discount rate of 7.20% was used to measure the total pension liability. This single discount rate was based on the expected rate of return on pension plan investments of 7.20% and a long-term bond rate of 3.31%. Because of the unique structure of WRS, the 7.20% expected rate of return implies that a dividend of approximately 2.1% will always be paid. For purposes of the single discount rate, it was assumed that the dividend would always be paid. The projection of cash flows used to determine this single discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments (including expected dividends) of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

<u>Sensitivity of the Town of Cottage Grove's proportionate share of the net pension liability (asset) to changes in the discount rate.</u> The following presents the Town's proportionate share of the net pension liability (asset) calculated using the discount rate of 7.20 percent, as well as what the Town's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (6.20 percent) or 1-percentage-point higher (8.20 percent) than the current rate:

Notes to Financial Statements December 31, 2018

13. Defined Benefit Pension Plan (Continued)

	1% Decrease to Discount Rate (6.20%)		Current Discount Rate (7.20%)		1% Increase to Discount Rate (8.20%)	
Town's proportionate share of the net						
pension liability (asset)	\$	112,410	\$	(43,446)	\$	(161,903)
Pension plan fiduciary net position. Deta	iled inf	ormation about	the pen	sion plan's fidu	ciary n	et position

Pension plan fiduciary net position. Detailed information about the pension plan's fiduciary net position is available in separately issued financial statements available at http://etf.wi.gov/publications/cafr.htm.

14. Effect of New Accounting Standards on Current Period Financial Statements

The Governmental Accounting Standards Board (GASB) has adopted GASB Statement No. 83, *Certain Asset Retirement Obligations*, GASB Statement No. 84, *Fiduciary Activities*, and GASB Statement No. 87, *Leases*. When these become effective, application of these standards may restate portions of these financial statements.



Schedule of Revenues, Expenditures and Changes in Fund Balance Budget and Actual - General Fund For the Year Ended December 31, 2018

Variance with

			A 4 1	Final Budget - Positive
		Amounts	Actual	(Negative)
REVENUES	Original	Final		
Taxes	\$ 1,559,787	\$ 1,559,787	\$ 1,559,788	\$ 1
Intergovernmental	320,843	320,843	321,552	709
License and Permits	46,400	46,400	81,011	34,611
Fines, Forfeitures and Penalties	30,000	30,000	27,036	(2,964)
Public Charges for Services	235,277	239,971	242,150	2,179
Intergovernmental Charges for Services	· · · · · · · · · · · · · · · · · · ·	175,412	167,516	(7,896)
Investment Income	167,402 10,250			
Miscellaneous Income	·	10,250	38,284	28,034
Total Revenues	23,919	29,779	41,197	11,418
I otal Revenues	2,393,878	2,412,442	2,478,534	66,092
EXPENDITURES Current:				
General Government	296,767	301,770	239,004	62,766
Public Safety	853,896	929,525	766,187	163,338
Public Works	1,179,581	1,186,137	1,196,304	(10,167)
Culture, Recreation, and Education	9,000	9,000	5,641	3,359
Health and Human Services	6,202	6,202	6,206	
Conservation and Development	5,320	5,320	5,320	(4)
Capital Outlay	108,000	298,158	275,859	22,299
Debt Service:	100,000	290,130	213,639	22,299
Principal Repayment	289,644	21,644	21,637	7
Interest Expense	3,590	3,590	4,070	(480)
Total Expenditures	2,752,000	2,761,346	2,520,228	241,118
Excess (Deficiency) of Revenues Over	2,732,000	2,701,340	2,320,228	241,116
Expenditures	(358,122)	(348,904)	(41,694)	307,210
OTHER FINANCING SOURCES				
Property Sales	30,000	30,000	3,000	(27,000)
Proceeds from Long-Term Debt	268,000	-	-	(27,000)
Total Other Financing Sources	298,000	30,000	3,000	(27,000)
-	<u> </u>	·		
Net Change in Fund Balances	(60,122)	(318,904)	(38,694)	280,210
Fund Balances - Beginning	1,140,327	1,140,327	1,140,327	-
Fund Balances - Ending	\$ 1,080,205	\$ 821,423	\$ 1,101,633	\$ 280,210

TOWN OF COTTAGE GROVE WISCONSIN RETIREMENT SYSTEM December 31, 2018

SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY (ASSET) AS OF THE MEASUREMENT DATE

				Proportionate share of	Plan fiduciary net
		Proportionate		the net pension liability	position as a
	Proportion of the	share of the net	Covered-	(asset) as a percentage	percentage of the
Year ended	net pension	pension liability	employee	of its covered-employee	total pension
December 31,	liability (asset)	(asset)	payroll	payroll	liability (asset)
2017	(0.00146328%)	\$ (43,446)	\$ 210,172	(20.67%)	102.93%
2016*	0.00000000%	-	-	0.00%	0.00%

^{*}The Town enrolled into the Wisconsin Retirement System pension plan on January 1, 2017. Therefore, as of the December 31, 2016 measurement date, the Town did not have a proportionate share of the plan's net pension liability (asset).

SCHEDULE OF TOWN'S CONTRIBUTIONS FOR THE YEAR ENDED

		Contributions in			
		relation to			Contributions as a
	Contractually	the contractually	Contribution		percentage of
Year ended	required	required	deficiency	Covered-employee	covered-
December 31,	contributions	contributions	(excess)	payroll	employee payroll
2018	\$ 15,326	\$ 15,326	\$ -	\$ 228,741	6.70%
2017	14,292	14,292	-	210,172	6.80%

Notes to the Required Supplementary Information December 31, 2018

1. Budgetary Information

Budgets

The Town's budget is adopted in accordance with Chapter 65 of the Wisconsin Statutes. Changes to appropriations authorized in the adopted budget generally require a vote of two-thirds of the entire membership of the governing body.

Budget amounts include appropriations authorized in the original budget, any board approved amendments, appropriations of restricted resources received for funding specific expenditures and designated portions of the beginning balance of the general fund's equity expected to finance expenditures of the current fiscal year. Unused appropriations lapse at year-end unless specifically carried over for financing subsequent year expenditures.

Excess Expenditures over Appropriations

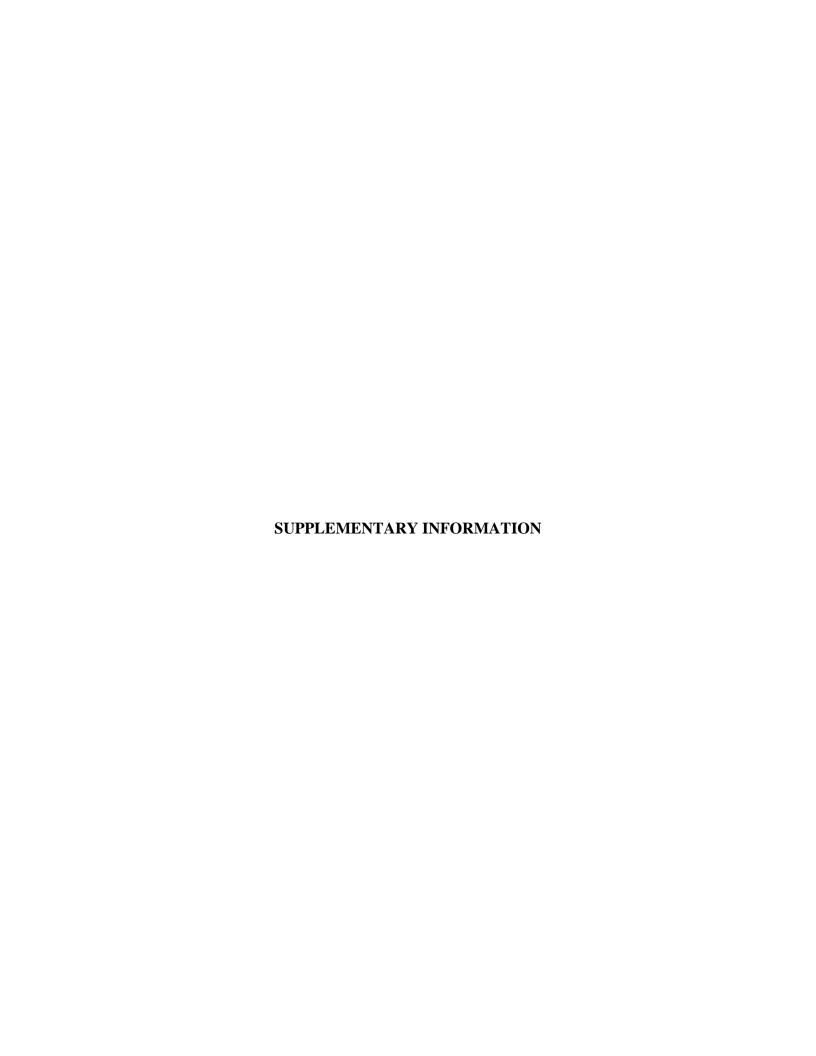
Budgetary expenditure control is exercised at the department level. Some individual departments experienced expenditures which exceeded appropriations. The detail of those items can be found in the Town's year-end budget to actual report.

2. Wisconsin Retirement System Schedules

Governmental Accounting Standards Board Statement No. 68 requirements have been implemented prospectively, therefore, the illustrations do not present similar information for the 8 preceding years.

Changes of benefit terms. There were no changes of benefit terms for any participating employer in WRS.

Changes of assumptions. There were no changes in assumptions.



Detailed Schedule of Revenues Budget and Actual - General Fund For the Year Ended December 31, 2018

Variance with

Part					Final Budget - Positive
County aid- Boldiers graves County aid- County aid- Soldiers graves Coun				Actual	(Negative)
Local taxes	TAXES	Original	Filiai		
Other taxes 6,512 6,512 6,512 6,512 Total Taxes 1,559,787 1,559,788 1 INTERGOVERNMENTAL State shared revenues 55,634 55,634 55,676 42 State aid- Fire insurance 15,700 15,700 15,331 (369) State aid- In lieu of forest lands 220 220 226 6 Other state payments 233 232 232 2 State aid- Croplands/forest 200 200 301 101 State aid- Recycling 7,400 7,400 7,424 24 County aid- Soldiers' graves 202 202 207 5 Landfill Compensation Fee 50,600 50,600 51,640 1,040 Total Intergovernmental 320,843 320,843 321,552 709 LICENSES AND PERMITS Business and occupational licenses 3,800 3,800 3,885 85 Bulding permits and inspections 35,000 35,000 29,581	17	\$ 1.553.275	\$ 1,553,275	\$ 1.553.276	\$ 1
International Parameter International Pa	Other taxes				-
State shared revenues 55,634 55,634 55,676 42 State aid- Fire insurance 15,700 15,700 15,331 (369) State aid- Fire insurance 15,700 15,331 (369) State aid- Transportation 176,541 176,541 176,401 (140) State aid- In lieu of forest lands 220 220 226 6 Other state payments 232 232 232 - State aid- Croplands/forest 200 200 301 101 State aid- Recycling 7,400 7,400 7,424 24 County aid- Highway and bridges 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114	Total Taxes				1
State aid- Fire insurance 15,700 15,700 15,331 (369) State aid- Transportation 176,541 176,401 176,401 (140) State aid- In lieu of forest lands 220 220 226 6 Other state payments 232 232 232 - State aid- Croplands/forest 200 200 301 101 State aid- Recycling 7,400 7,400 7,424 24 County aid- Highway and bridges 14,114 14,114 14,114 - County aid- Soldiers' graves 202 202 207 5 Landfill Compensation Fee 50,600 50,600 51,640 1,040 Total Intergovernmental 320,843 320,843 321,552 709 LICENSES AND PERMITS Business and occupational licenses 3,800 3,800 3,885 85 Dog licenses 1,500 1,500 1,442 (58) Building permits and inspections 35,000 35,000 29,581 (5,419) <td>INTERGOVERNMENTAL</td> <td></td> <td></td> <td></td> <td></td>	INTERGOVERNMENTAL				
State aid- Transportation 176,541 176,541 176,401 (140) State aid- In lieu of forest lands 220 220 226 6 Other state payments 232 232 232 232 - State aid- Croplands/forest 200 200 301 101 State aid- Recycling 7,400 7,400 7,424 24 County aid- Highway and bridges 14,114 14,114 14,114 14,114 - County aid- Soldiers' graves 202 202 207 5 Landfill Compensation Fee 50,600 50,600 51,640 1,040 Total Intergovernmental 320,843 320,843 321,552 709 LICENSES AND PERMITS Business and occupational licenses 3,800 3,800 3,885 85 Dog licenses 1,500 1,500 1,442 (58) Building permits and inspections 35,000 3,500 2,9581 (5,419) Zonia permits and fees 2,600 2,600	State shared revenues	55,634	55,634	55,676	42
State aid- In lieu of forest lands 220 220 226 6 Other state payments 232 232 232 232 - State aid- Croplands/forest 200 200 301 101 State aid- Recycling 7,400 7,400 7,424 24 County aid- Highway and bridges 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,142 12,00	State aid- Fire insurance	15,700	15,700	15,331	(369)
Other state payments 232 232 232 1 State aid- Croplands/forest 200 200 301 101 State aid- Recycling 7,400 7,400 7,424 24 County aid- Highway and bridges 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 14,114 - 50,600 50,600 50,600 51,640 1,040 1,040 Total Intergovernmental 320,843 320,843 321,552 709 LICENSES AND PERMITS Business and occupational licenses 3,800 3,800 3,885 85 Dog licenses 1,500 1,500 1,442 (58) Building permits and inspections 35,000 35,000 29,881 (5,419) Zoning permits and fees - - 37,332 37,332 Other permits and fees - - 37,332 37,332 Other permits and fees 2,600 2,600 5,996 3,396 Total Licens	State aid- Transportation	176,541	176,541	176,401	(140)
State aid- Croplands/forest 200 200 301 101 State aid- Recycling 7,400 7,400 7,424 24 County aid- Highway and bridges 14,114 14,114 14,114 14,114 1- County aid- Soldiers' graves 202 202 207 5 Landfill Compensation Fee 50,600 50,600 51,640 1,040 Total Intergovernmental 320,843 320,843 321,552 709 LICENSES AND PERMITS Business and occupational licenses 3,800 3,800 3,885 85 Dog licenses 1,500 1,500 1,442 (58) Building permits and inspections 35,000 35,000 29,581 (5,419) Zoning permits and fees 3,500 3,500 2,775 (725) Cable television franchise fees - - - 37,332 37,332 37,332 Other permits and fees 2,600 2,600 5,996 3,396 Total Licenses and Permits 30,000	State aid- In lieu of forest lands	220	220	226	6
State aid- Recycling 7,400 7,400 7,424 24 County aid- Highway and bridges 14,114 14,114 14,114 14,114 - County aid- Soldiers' graves 202 202 207 5 Landfill Compensation Fee 50,600 50,600 51,640 1,040 Total Intergovernmental 320,843 320,843 321,552 709 LICENSES AND PERMITS Business and occupational licenses 3,800 3,800 3,885 85 Dog licenses 1,500 1,500 1,442 (58) Building permits and inspections 35,000 35,000 29,581 (5,419) Zoning permits and fees 3,500 3,500 2,775 (725) Cable television franchise fees - - - 37,332 37,332 Other permits and fees 2,600 2,600 5,996 3,396 Total Licenses and Permits 46,400 46,400 81,011 34,611 FINES, FORFEITURES AND PENALTIES	Other state payments	232	232	232	-
County aid- Highway and bridges 14,114 14,114 14,114 14,114	State aid- Croplands/forest	200	200	301	101
County aid- Soldiers' graves 202 202 207 5 Landfill Compensation Fee 50,600 50,600 51,640 1,040 Total Intergovernmental 320,843 320,843 321,552 709 LICENSES AND PERMITS Business and occupational licenses 3,800 3,800 3,885 85 Dog licenses 1,500 1,500 1,442 (58) Building permits and inspections 35,000 35,000 29,581 (5,419) Zoning permits and fees 3,500 3,500 2,775 (725) Cable television franchise fees - - 37,332 37,332 Other permits and fees 2,600 2,600 5,996 3,396 Total Licenses and Permits 46,400 46,400 81,011 34,611 FINES, FORFEITURES AND PENALTIES Law and ordinance violations 30,000 30,000 27,036 (2,964) Total Fines, Forfeitures and Penalties 30,000 30,000 27,036 (2,964) <	State aid- Recycling	7,400	7,400	7,424	24
Landfill Compensation Fee 50,600 50,600 51,640 1,040 Total Intergovernmental 320,843 320,843 321,552 709 LICENSES AND PERMITS Business and occupational licenses 3,800 3,800 3,885 85 Dog licenses 1,500 1,500 1,442 (58) Building permits and inspections 35,000 35,000 29,581 (5,419) Zoning permits and fees 3,500 3,500 2,775 (725) Cable television franchise fees - - 37,332 37,332 Other permits and fees 2,600 2,600 5,996 3,396 Total Licenses and Permits 46,400 46,400 81,011 34,611 FINES, FORFEITURES AND PENALTIES Law and ordinance violations 30,000 30,000 27,036 (2,964) Total Fines, Forfeitures and Penalties 30,000 30,000 27,036 (2,964) PUBLIC CHARGES FOR SERVICES Refuse collection/curbside 155,102 <td< td=""><td>County aid- Highway and bridges</td><td>14,114</td><td>14,114</td><td>14,114</td><td>-</td></td<>	County aid- Highway and bridges	14,114	14,114	14,114	-
Total Intergovernmental 320,843 320,843 321,552 709 LICENSES AND PERMITS 8 3,800 3,800 3,885 85 Dog licenses 1,500 1,500 1,442 (58) Building permits and inspections 35,000 35,000 29,581 (5,419) Zoning permits and fees 3,500 3,500 2,775 (725) Cable television franchise fees - - 37,332 37,332 Other permits and fees 2,600 2,600 5,996 3,396 Total Licenses and Permits 46,400 46,400 81,011 34,611 FINES, FORFEITURES AND PENALTIES Law and ordinance violations 30,000 30,000 27,036 (2,964) Total Fines, Forfeitures and Penalties 30,000 30,000 27,036 (2,964) PUBLIC CHARGES FOR SERVICES Refuse collection/curbside 155,102 155,102 155,335 233 Recycling charges 78,090 78,090 78,192 102 Title search </td <td>County aid- Soldiers' graves</td> <td>202</td> <td>202</td> <td>207</td> <td>5</td>	County aid- Soldiers' graves	202	202	207	5
Business and occupational licenses 3,800 3,800 3,885 85 Dog licenses 1,500 1,500 1,442 (58) Building permits and inspections 35,000 35,000 29,581 (5,419) Zoning permits and fees 3,500 3,500 2,775 (725) Cable television franchise fees 37,332 37,332 Other permits and fees 2,600 2,600 5,996 3,396 Total Licenses and Permits 46,400 46,400 81,011 34,611 FINES, FORFEITURES AND PENALTIES Law and ordinance violations 30,000 30,000 27,036 (2,964) Total Fines, Forfeitures and Penalties 30,000 30,000 27,036 (2,964) PUBLIC CHARGES FOR SERVICES Refuse collection/curbside 155,102 155,102 155,335 233 Recycling charges 78,090 78,090 78,192 102 Title search 1,500 1,500 1,425 (75) Highway maintenance - 4,694 4,859 165 Street lighting fees 585 585 582 (3) Viney development - 855 855 Other charges - 902 902	Landfill Compensation Fee	50,600	50,600	51,640	1,040
Business and occupational licenses 3,800 3,800 3,885 85 Dog licenses 1,500 1,500 1,442 (58) Building permits and inspections 35,000 35,000 29,581 (5,419) Zoning permits and fees 3,500 3,500 2,775 (725) Cable television franchise fees - - 37,332 37,332 Other permits and fees 2,600 2,600 5,996 3,396 Total Licenses and Permits 46,400 46,400 81,011 34,611 FINES, FORFEITURES AND PENALTIES Law and ordinance violations 30,000 30,000 27,036 (2,964) Total Fines, Forfeitures and Penalties 30,000 30,000 27,036 (2,964) PUBLIC CHARGES FOR SERVICES Refuse collection/curbside 155,102 155,335 233 Recycling charges 78,090 78,090 78,192 102 Title search 1,500 1,500 1,425 (75) Highway maintenance - 4,69	Total Intergovernmental	320,843	320,843	321,552	709
Dog licenses 1,500 1,500 1,442 (58) Building permits and inspections 35,000 35,000 29,581 (5,419) Zoning permits and fees 3,500 3,500 2,775 (725) Cable television franchise fees - - 37,332 37,332 Other permits and fees 2,600 2,600 5,996 3,396 Total Licenses and Permits 46,400 46,400 81,011 34,611 FINES, FORFEITURES AND PENALTIES Law and ordinance violations 30,000 30,000 27,036 (2,964) Total Fines, Forfeitures and Penalties 30,000 30,000 27,036 (2,964) PUBLIC CHARGES FOR SERVICES Refuse collection/curbside 155,102 155,335 233 Recycling charges 78,090 78,090 78,192 102 Title search 1,500 1,500 1,425 (75) Highway maintenance - 4,694 4,859 165 Street lighting fees 585 585 <t< td=""><td>LICENSES AND PERMITS</td><td></td><td></td><td></td><td></td></t<>	LICENSES AND PERMITS				
Building permits and inspections 35,000 35,000 29,581 (5,419) Zoning permits and fees 3,500 3,500 2,775 (725) Cable television franchise fees - - 37,332 37,332 Other permits and fees 2,600 2,600 5,996 3,396 Total Licenses and Permits 46,400 46,400 81,011 34,611 FINES, FORFEITURES AND PENALTIES Law and ordinance violations 30,000 30,000 27,036 (2,964) Total Fines, Forfeitures and Penalties 30,000 30,000 27,036 (2,964) PUBLIC CHARGES FOR SERVICES 8 155,102 155,335 233 Recycling charges 78,090 78,090 78,192 102 Title search 1,500 1,500 1,425 (75) Highway maintenance - 4,694 4,859 165 Street lighting fees 585 585 582 (3) Viney development - - 855 855	Business and occupational licenses	3,800	3,800	3,885	85
Zoning permits and fees 3,500 3,500 2,775 (725) Cable television franchise fees - - - 37,332 37,332 Other permits and fees 2,600 2,600 5,996 3,396 Total Licenses and Permits 46,400 46,400 81,011 34,611 FINES, FORFEITURES AND PENALTIES Law and ordinance violations 30,000 30,000 27,036 (2,964) Total Fines, Forfeitures and Penalties 30,000 30,000 27,036 (2,964) PUBLIC CHARGES FOR SERVICES Refuse collection/curbside 155,102 155,102 155,335 233 Recycling charges 78,090 78,090 78,192 102 Title search 1,500 1,500 1,425 (75) Highway maintenance - 4,694 4,859 165 Street lighting fees 585 585 582 (3) Viney development - - 855 855 Other charges - -	Dog licenses	1,500	1,500	1,442	(58)
Cable television franchise fees - - 37,332 37,332 Other permits and fees 2,600 2,600 5,996 3,396 Total Licenses and Permits 46,400 46,400 81,011 34,611 FINES, FORFEITURES AND PENALTIES Law and ordinance violations 30,000 30,000 27,036 (2,964) Total Fines, Forfeitures and Penalties 30,000 30,000 27,036 (2,964) PUBLIC CHARGES FOR SERVICES Refuse collection/curbside 155,102 155,102 155,335 233 Recycling charges 78,090 78,090 78,192 102 Title search 1,500 1,500 1,425 (75) Highway maintenance - 4,694 4,859 165 Street lighting fees 585 585 582 (3) Viney development - - 855 855 Other charges - - 902 902	Building permits and inspections	35,000	35,000	29,581	(5,419)
Other permits and fees 2,600 2,600 5,996 3,396 Total Licenses and Permits 46,400 46,400 81,011 34,611 FINES, FORFEITURES AND PENALTIES Law and ordinance violations 30,000 30,000 27,036 (2,964) Total Fines, Forfeitures and Penalties 30,000 30,000 27,036 (2,964) PUBLIC CHARGES FOR SERVICES Refuse collection/curbside 155,102 155,102 155,335 233 Recycling charges 78,090 78,090 78,192 102 Title search 1,500 1,500 1,425 (75) Highway maintenance - 4,694 4,859 165 Street lighting fees 585 585 582 (3) Viney development - - 855 855 Other charges - - 902 902	Zoning permits and fees	3,500	3,500	2,775	(725)
FINES, FORFEITURES AND PENALTIES 30,000 30,000 27,036 (2,964) Total Fines, Forfeitures and Penalties 30,000 30,000 27,036 (2,964) PUBLIC CHARGES FOR SERVICES Refuse collection/curbside 155,102 155,102 155,335 233 Recycling charges 78,090 78,090 78,192 102 Title search 1,500 1,500 1,425 (75) Highway maintenance - 4,694 4,859 165 Street lighting fees 585 585 582 (3) Viney development - - 855 855 Other charges - - 902 902	Cable television franchise fees	=	-	37,332	37,332
FINES, FORFEITURES AND PENALTIES Law and ordinance violations 30,000 30,000 27,036 (2,964) Total Fines, Forfeitures and Penalties 30,000 30,000 27,036 (2,964) PUBLIC CHARGES FOR SERVICES Refuse collection/curbside 155,102 155,102 155,335 233 Recycling charges 78,090 78,090 78,192 102 Title search 1,500 1,500 1,425 (75) Highway maintenance - 4,694 4,859 165 Street lighting fees 585 585 582 (3) Viney development - - 855 855 Other charges - - 902 902	Other permits and fees	2,600	2,600	5,996	3,396
Law and ordinance violations 30,000 30,000 27,036 (2,964) Total Fines, Forfeitures and Penalties 30,000 30,000 27,036 (2,964) PUBLIC CHARGES FOR SERVICES Refuse collection/curbside 155,102 155,102 155,335 233 Recycling charges 78,090 78,090 78,192 102 Title search 1,500 1,500 1,425 (75) Highway maintenance - 4,694 4,859 165 Street lighting fees 585 585 582 (3) Viney development - - 855 855 Other charges - - 902 902	Total Licenses and Permits	46,400	46,400	81,011	34,611
Total Fines, Forfeitures and Penalties 30,000 30,000 27,036 (2,964) PUBLIC CHARGES FOR SERVICES Refuse collection/curbside 155,102 155,102 155,335 233 Recycling charges 78,090 78,090 78,192 102 Title search 1,500 1,500 1,425 (75) Highway maintenance - 4,694 4,859 165 Street lighting fees 585 585 582 (3) Viney development - - 855 855 Other charges - - 902 902	FINES, FORFEITURES AND PENALTIES				
PUBLIC CHARGES FOR SERVICES Refuse collection/curbside 155,102 155,102 155,335 233 Recycling charges 78,090 78,090 78,192 102 Title search 1,500 1,500 1,425 (75) Highway maintenance - 4,694 4,859 165 Street lighting fees 585 585 582 (3) Viney development - - 855 855 Other charges - - 902 902	Law and ordinance violations	30,000	30,000	27,036	(2,964)
Refuse collection/curbside 155,102 155,102 155,335 233 Recycling charges 78,090 78,090 78,192 102 Title search 1,500 1,500 1,425 (75) Highway maintenance - 4,694 4,859 165 Street lighting fees 585 585 582 (3) Viney development - - 855 855 Other charges - - 902 902	Total Fines, Forfeitures and Penalties	30,000	30,000	27,036	(2,964)
Recycling charges 78,090 78,090 78,192 102 Title search 1,500 1,500 1,425 (75) Highway maintenance - 4,694 4,859 165 Street lighting fees 585 585 582 (3) Viney development - - 855 855 Other charges - - 902 902	PUBLIC CHARGES FOR SERVICES				
Title search 1,500 1,500 1,425 (75) Highway maintenance - 4,694 4,859 165 Street lighting fees 585 585 582 (3) Viney development - - 855 855 Other charges - - 902 902	Refuse collection/curbside	155,102	155,102	155,335	233
Highway maintenance - 4,694 4,859 165 Street lighting fees 585 585 582 (3) Viney development - - - 855 855 Other charges - - 902 902	Recycling charges	78,090	78,090	78,192	102
Street lighting fees 585 585 582 (3) Viney development - - 855 855 Other charges - - 902 902	Title search	1,500	1,500	1,425	(75)
Viney development - - 855 855 Other charges - - 902 902	Highway maintenance	-	4,694	4,859	165
Viney development - - 855 855 Other charges - - 902 902	Street lighting fees	585	585	582	(3)
Other charges 902 902		-	-	855	
Total Public Charges for Services 235,277 239,971 242,150 2,179	Other charges	-	-	902	902
	Total Public Charges for Services	235,277	239,971	242,150	2,179

Detailed Schedule of Revenues Budget and Actual - General Fund For the Year Ended December 31, 2018

Variance with

				Final Budget - Positive
	Budgeted Amounts		Actual	(Negative)
	Original	Final		
INTERGOVERNMENTAL CHARGES				
FOR SERVICES				
Local- Fire services	128,217	128,217	121,919	(6,298)
Local- Emergency building maintenance	26,102	34,112	31,042	(3,070)
Local- Landfill charges	8,000	8,000	10,451	2,451
Other charges	5,083	5,083	4,104	(979)
Total Intergovernmental Charges for Services	167,402	175,412	167,516	(7,896)
INVESTMENT INCOME				
Interest income	10,000	10,000	37,822	27,822
Interest on special assessments/charges	250	250	462	212
Total Investment Income	10,250	10,250	38,284	28,034
MISCELLANEOUS				
Rent	22,469	22,469	23,199	730
Dividends	250	250	282	32
Library Prairie Cemetery funds	800	800	800	<u>-</u>
Insurance recoveries	-	5,860	9,077	3,217
Other miscellaneous revenues	400	400	7,839	7,439
Total Miscellaneous	23,919	29,779	41,197	11,418
OTHER FINANCING SOURCES				
Property sales	30,000	30,000	3,000	(27,000)
Proceeds from Long-Term Debt	268,000	-	-	(= · , · · · ·)
Total Other Financing Sources	298,000	30,000	3,000	(27,000)
Total Revenues and Other Financing				
Sources	\$ 2,691,878	\$ 2,442,442	\$ 2,481,534	\$ 39,092

Detailed Schedule of Expenditures Budget and Actual - General Fund For the Year Ended December 31, 2018

	Budgeted	l Amounts	Actual Amounts, Budgetary Basis	Variance with Final Budget - Positive (Negative)
	Original	Final		
GENERAL GOVERNMENT				
Town board	\$ 30,677	\$ 30,677	\$ 24,448	\$ 6,229
Planning committee	2,153	2,153	1,382	771
Town planner	8,000	8,000	1,353	6,647
Emergency government	1,823	2,828	2,317	511
Clerk/secretarial	67,836	67,836	60,235	7,601
Treasurer	32,860	32,860	32,070	790
Assessor	9,686	9,686	9,595	91
Judicial	22,954	22,954	18,854	4,100
Legal	48,000	48,000	21,128	26,872
Elections	9,000	9,000	8,720	280
Accounting	12,425	12,425	13,179	(754)
Property and liability insurance	27,853	27,853	25,410	2,443
Town hall	13,500	13,500	9,309	4,191
Flynn hall	10,000	10,000	5,994	4,006
Other general government	-	3,998	5,010	(1,012)
Total General Government	296,767	301,770	239,004	62,766
PUBLIC SAFETY				
Law enforcement	439,743	439,743	371,218	68,525
Fire protection	172,555	172,555	101,432	71,123
Ambulance	157,456	157,456	157,456	-
Fire inspection	1,938	1,938	2,277	(339)
Building inspection	30,000	30,000	26,110	3,890
Emergency building	52,204	127,833	107,694	20,139
Total Public Safety	853,896	929,525	766,187	163,338
PUBLIC WORKS				
Highway maintenance	499,558	499,558	477,737	21,821
Highway construction	405,902	412,458	440,554	(28,096)
Non-Highway expenses	22,279	22,279	20,454	1,825
Garbage and refuse collection	155,102	155,102	155,782	(680)
Recycling	78,090	78,090	78,328	(238)
Landfill	18,650	18,650	23,449	(4,799)
Total Public Works	1,179,581	1,186,137	1,196,304	(10,167)

Detailed Schedule of Expenditures Budget and Actual - General Fund For the Year Ended December 31, 2018

	Budgeted	Amounts	Actual Amounts, Budgetary Basis	Variance with Final Budget - Positive (Negative)
	Original	Final		
CULTURE, RECREATION, AND EDUCATION				
Parks	9,000	9,000	5,641	3,359
Total Culture, Recreation, and Education	9,000	9,000	5,641	3,359
HEALTH AND HUMAN SERVICES				
Outreach	6,000	6,000	6,000	-
Soldiers graves	202	202	206	(4)
Total Health and Human Services	6,202	6,202	6,206	(4)
CONSERVATION AND DEVELOPMENT				
Yahara WINS pilot program	5,320	5,320	5,320	-
Total Conservaton and Development	5,320	5,320	5,320	
CAPITAL OUTLAY				
Fire protection	-	190,158	190,158	-
Highway equipment	108,000	108,000	56,201	51,799
Highway building	-	-	29,500	(29,500)
Total Capital Outlay	108,000	298,158	275,859	22,299
DEBT SERVICE				
Principal	289,644	21,644	21,637	7
Interest and fiscal charges	3,590	3,590	4,070	(480)
Total Debt Service	293,234	25,234	25,707	(473)
Total Expenditures	\$ 2,752,000	\$ 2,761,346	\$ 2,520,228	\$ 241,118